

# City of Prescott Fiscal Year 2018 Budget



**Annual Council Budget Workshop - Part 2**  
**May 25, 2017**



# FY17 Budget Process to Date

- 8/30/16 Strategic Planning Work Shop #1
- 9/22/16 Strategic Planning Work Shop #2
- 11/8/16 Strategic Planning Work Shop #3
- 1/10/17 PSPRS Payment Options and Reform Workshop #1
- 1/24/17 PSPRS Payment Options and Reform Workshop #2
- 1/30/17 PSPRS Payment Options and Reform Workshop #3
- 1/31/17 PSPRS Payment Options and Reform Workshop #4
- 2/7/17 Council Discussion of sale of under-utilized City property
- 2/21/17 PSPRS Payment Options and Reform Workshop #5
- 2/28/17 FY17 Mid-Year Budget and FY18 Preliminary Look
- 5/24/17 Annual Council Budget Workshop Part 1 (Police, Fire, Recreation Services, Library, Community Development, General Government)
- 5/25/17 *Annual Council Budget Workshop Part 2 (Public Works, Airport)*

# Department and Fund Summaries

Public Works  
Airport



# Public Works

## Streets, Water, and Wastewater Funds



# Public Works Department Expenditures and Funding Sources

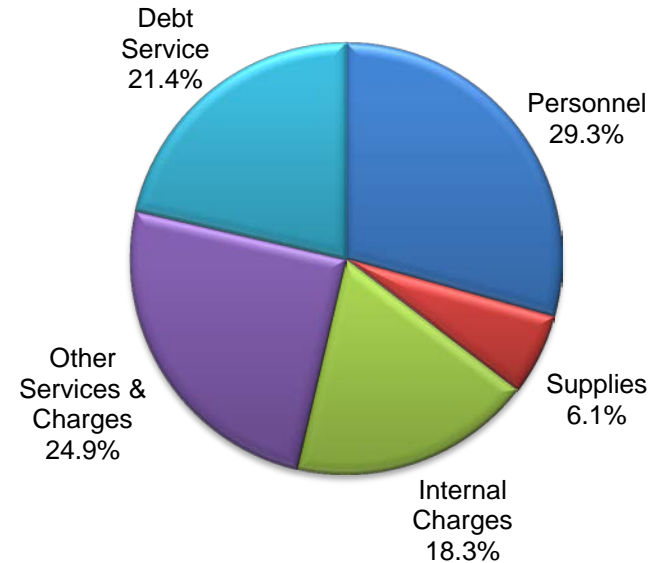
## Department Summary - Operating Expenditures by Division and Capital

	FY17 Budget	FY17 Estimate	FY18 Budget	% Change Budget
Program Development	\$ 6,388,178	\$ 5,423,078	\$ 6,416,485	0%
Utilities	21,112,742	19,893,517	20,328,887	-4%
Engineering	2,527,213	2,440,616	2,610,238	3%
Solid Waste	6,714,208	6,814,116	7,984,815	19%
Street Maintenance	3,843,026	3,780,472	3,860,290	0%
Subtotal Operations	40,585,367	38,351,799	41,200,715	2%
Capital	63,148,770	24,945,568	70,309,472	11%
Total	\$ 103,734,137	\$ 63,297,367	\$ 111,510,187	7%

## Department Summary - Funding Sources

	FY17 Budget	FY17 Estimate	FY18 Budget	% Change Budget
Special Revenue Funds	\$ 41,338,829	\$ 23,228,562	\$ 33,129,149	-20%
Enterprise Funds	60,090,650	38,118,490	76,309,539	27%
Internal Service Funds	2,304,658	1,950,315	2,071,499	-10%
Total	\$ 103,734,137	\$ 63,297,367	\$ 111,510,187	7%

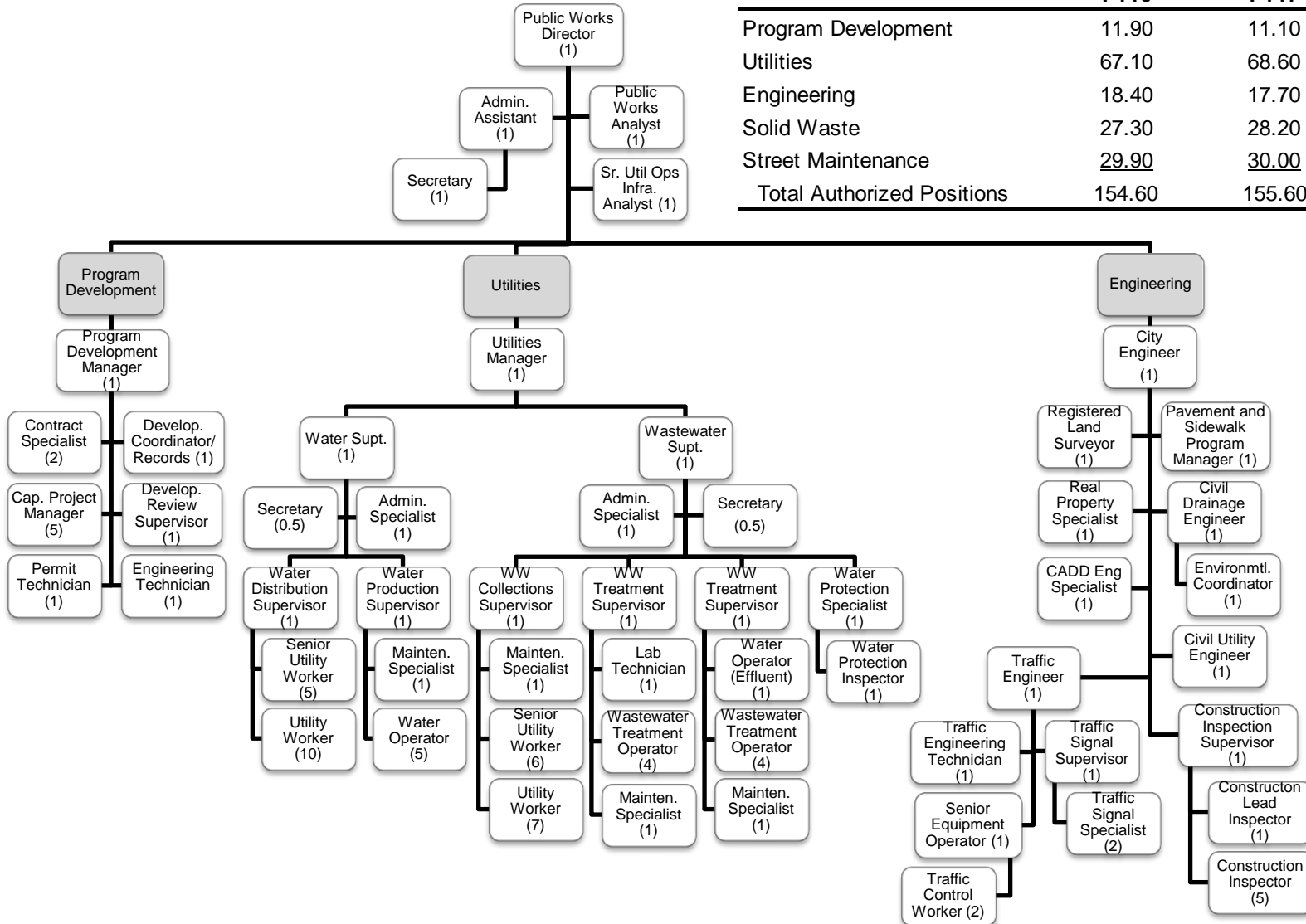
Public Works FY18  
Operating Expenditure Budget by Type



# Public Works Department Personnel

Department Summary - Staffing by Division

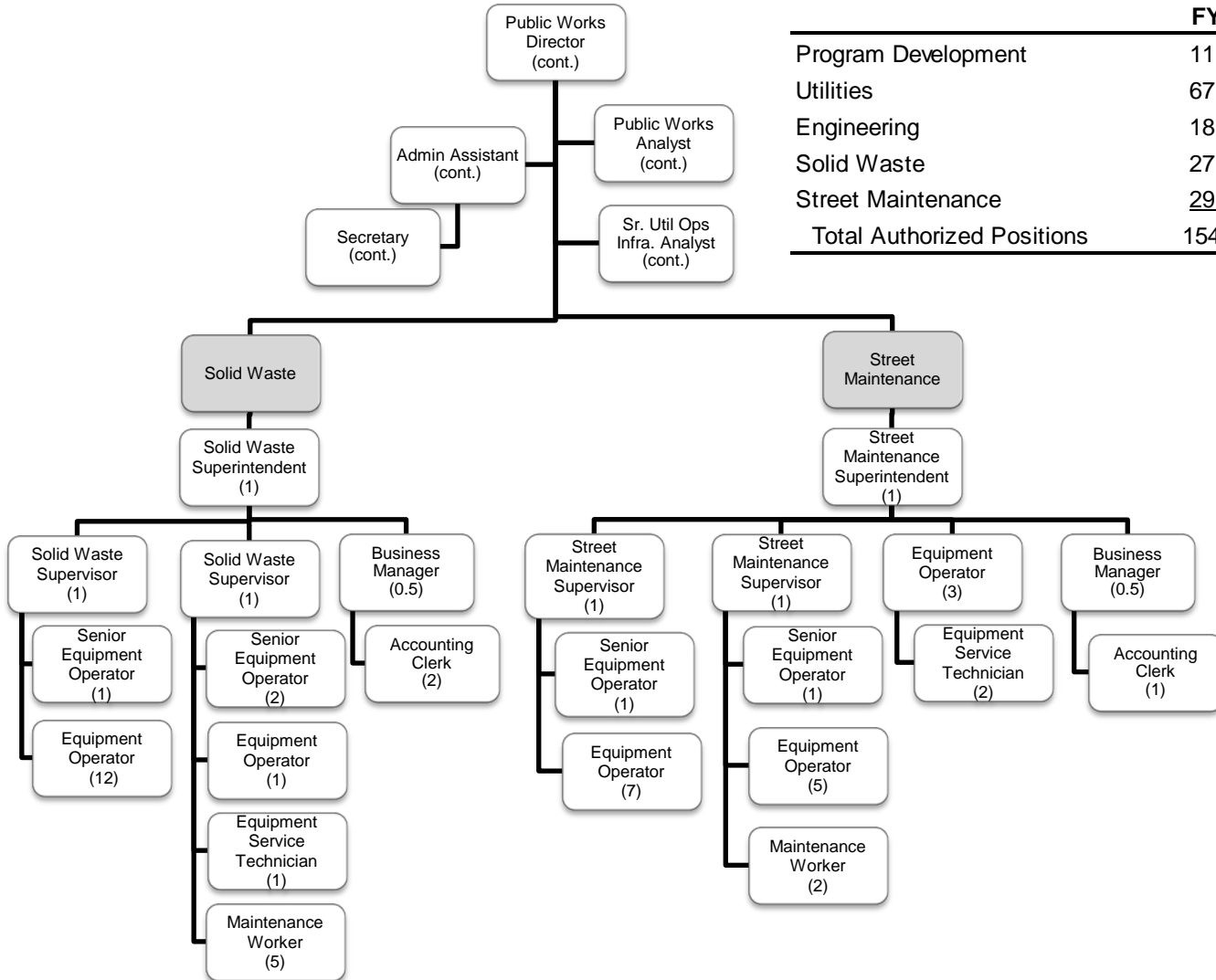
	FY16	FY17	FY18
Program Development	11.90	11.10	10.20
Utilities	67.10	68.60	66.30
Engineering	18.40	17.70	21.70
Solid Waste	27.30	28.20	28.70
Street Maintenance	<u>29.90</u>	<u>30.00</u>	<u>27.10</u>
<b>Total Authorized Positions</b>	<b>154.60</b>	<b>155.60</b>	<b>154.00</b>



# Public Works Department Personnel

**Department Summary - Staffing by Division**

	FY16	FY17	FY18
Program Development	11.90	11.10	10.20
Utilities	67.10	68.60	66.30
Engineering	18.40	17.70	21.70
Solid Waste	27.30	28.20	28.70
Street Maintenance	<u>29.90</u>	<u>30.00</u>	<u>27.10</u>
<b>Total Authorized Positions</b>	<b>154.60</b>	<b>155.60</b>	<b>154.00</b>



# Streets & Open Space Fund

	<b>FY17</b>	<b>FY17</b>	<b>FY18</b>	<b>%</b>
	<b>Budget</b>	<b>Estimate</b>	<b>Budget</b>	<b>Change</b>
<b>Revenues</b>				
Sales Tax	\$ 14,300,000	\$ 14,800,000	\$ 14,800,000	3.5%
Highway Users Revenue	3,349,275	3,349,275	3,461,595	3.4%
Partnering	1,170,000	600,000	1,475,000	26.1%
Street Light Fee	230,000	230,000	230,000	0.0%
Miscellaneous/Interest Earnings	420,116	291,000	291,000	-30.7%
<b>Total Revenues</b>	<b>\$ 19,469,391</b>	<b>\$ 19,270,275</b>	<b>\$ 20,257,595</b>	<b>4.0%</b>
<b>Expenditures</b>				
Operating - Personnel	3,223,321	3,283,872	3,399,540	5.5%
Operating - Non Personnel	4,653,808	4,117,054	4,829,749	3.8%
Debt Service	2,230,106	2,230,106	2,214,460	-0.7%
<b>Total Operations</b>	<b>10,107,235</b>	<b>9,631,032</b>	<b>10,443,749</b>	<b>3.3%</b>
Open Space Capital Outlay	3,800,000	-	3,800,000	0.0%
Streets Capital Outlay	30,104,087	13,767,769	22,865,225	-24.0%
<b>Total Expenditures</b>	<b>\$ 44,011,322</b>	<b>\$ 23,398,801</b>	<b>\$ 37,108,974</b>	<b>-15.7%</b>
<b>Ending Fund Balance, 6/30</b>				
<b>Net Change in Fund Balance</b>	<b>\$ (24,541,931)</b>	<b>\$ (4,128,526)</b>	<b>\$ (16,851,379)</b>	
<b>Fund Balance - Beginning 7/1</b>	<b>23,537,782</b>	<b>23,537,782</b>	<b>19,409,256</b>	
<b>Fund Balance - Ending 6/30</b>	<b>\$ (1,004,149)<sup>1</sup></b>	<b>\$ 19,409,256</b>	<b>\$ 2,557,877</b>	

<sup>1</sup>Negative fund balance a result of budgeting the full amount of open space acquisition reserve



# Water Fund

	<u>FY17 Budget</u>	<u>FY17 Estimate</u>	<u>FY18 Budget</u>	<u>% Budget Change</u>
<b>Revenues</b>				
Water Sales	\$ 15,000,000	\$ 13,660,000	\$ 14,000,000	-6.7%
Alt Water Source Fees	1,785,000	1,785,000	1,785,000	0.0%
Water Connection Fees	205,000	255,000	255,000	24.4%
Aquifer Protection Fee	267,000	255,000	255,000	-4.5%
Water Resource Development Fee	641,284	641,284	650,000	1.4%
Water System Impact Fee	1,085,381	995,000	1,076,990	-0.8%
Miscellaneous/Interest Earnings	216,640	204,860	256,500	18.4%
<b>Total Revenues</b>	<b>19,200,305</b>	<b>17,796,144</b>	<b>18,278,490</b>	<b>-4.8%</b>
<b>Other Sources</b>				
Bond Proceeds - WIFA Draws	-	-	-	
Water Resource Partnering	376,734	376,824	395,205	4.9%
<b>Total Revenues and Other Sources</b>	<b>\$ 19,577,039</b>	<b>\$ 18,172,968</b>	<b>\$ 18,673,695</b>	<b>-4.6%</b>
<b>Expenditures</b>				
Operating - Personnel	3,038,671	2,828,775	3,012,101	-0.9%
Operating - Non-personnel	5,861,324	5,162,880	6,143,306	4.8%
Debt Service	2,388,030	2,388,030	2,492,930	4.4%
<b>Subtotal Operations</b>	<b>11,288,025</b>	<b>10,379,685</b>	<b>11,648,337</b>	<b>3.2%</b>
Water System Capital Projects	13,598,400	4,308,143	21,562,292	58.6%
Aquifer Protection Capital Projects	442,000	81,300	746,700	68.9%
Alt Water Sources Capital Projects	824,681	528,874	2,280,169	176.5%
Water System Impact Capital Projects	4,477,009	1,207,300	11,155,910	149.2%
<b>Total Expenditures</b>	<b>\$ 30,630,115</b>	<b>\$ 16,505,302</b>	<b>\$ 47,393,408</b>	<b>54.7%</b>
<b>Ending Balance, 6/30</b>				
<b>Net Change in Fund Balance</b>	<b>\$ (11,053,076)</b>	<b>\$ 1,667,666</b>	<b>\$ (28,719,713)</b>	
<b>Fund Balance - Beginning</b>	<b>40,492,157</b>	<b>40,492,157</b>	<b>42,159,823</b>	
<b>Fund Balance - Ending</b>	<b>\$ 29,439,081</b>	<b>\$ 42,159,823</b>	<b>\$ 13,440,110</b>	

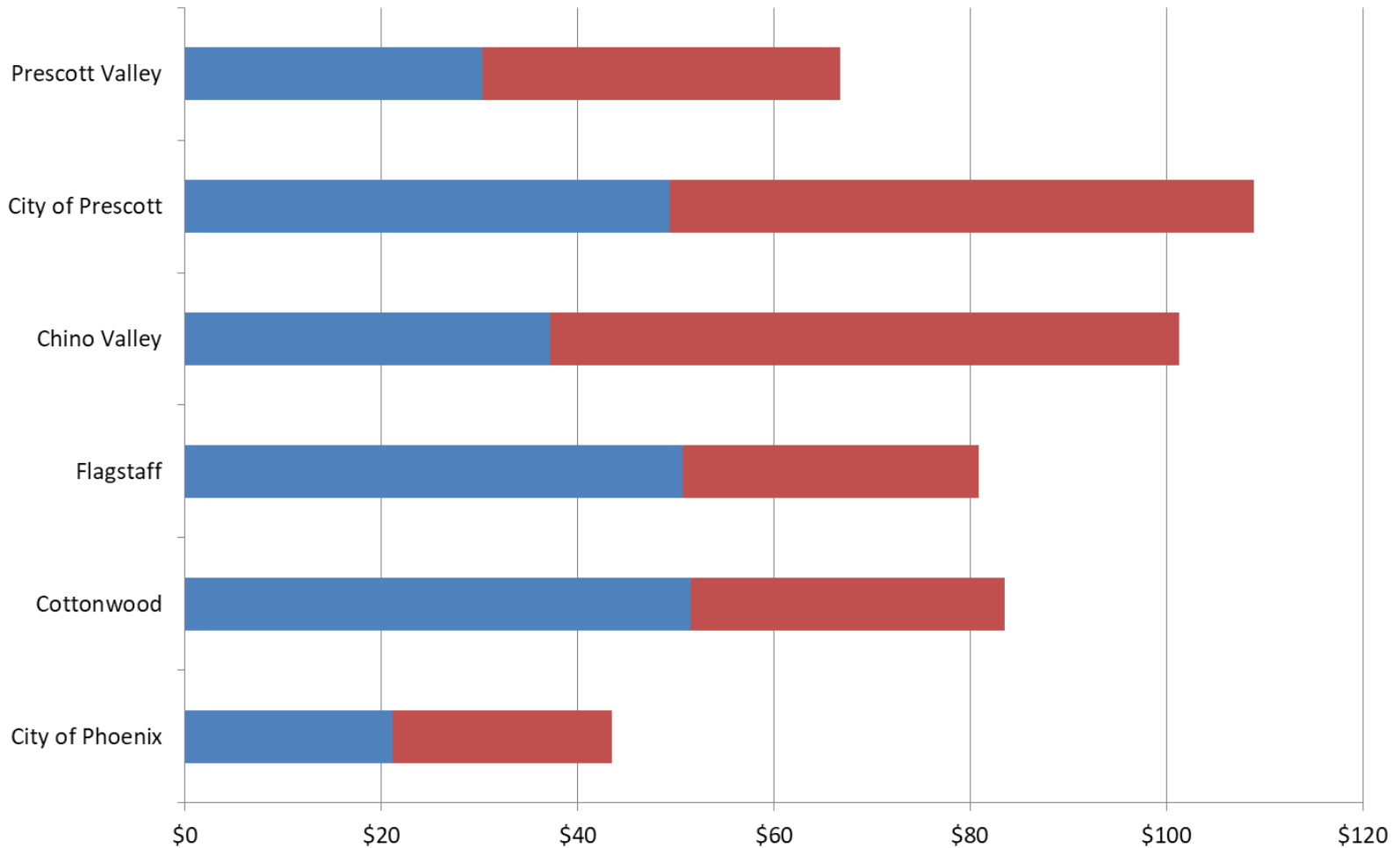
# Wastewater Fund

	<b>FY17</b>	<b>FY17</b>	<b>FY18</b>	<b>%</b>
	<b>Budget</b>	<b>Estimate</b>	<b>Budget</b>	<b>Budget Change</b>
<b>Revenues</b>				
Wastewater Service Fees	\$12,037,000	\$11,748,000	\$12,315,000	2.3%
Wastewater Impact Fees	937,467	821,800	1,088,500	16.1%
Effluent Sales	585,000	593,000	585,000	0.0%
Miscellaneous/Interest Earned	157,256	97,893	161,000	2.4%
<b>Total Revenues</b>	<b>13,716,723</b>	<b>13,260,693</b>	<b>14,149,500</b>	<b>3.2%</b>
<b>Other Financing Sources</b>				
Bond Proceeds - WIFA	6,156,286	3,318,213	8,600,000	39.7%
<b>Total Revenues and Other Sources</b>	<b>\$19,873,009</b>	<b>\$16,578,906</b>	<b>\$22,749,500</b>	<b>14.5%</b>
<b>Expenditures</b>				
Operating - Personnel	\$ 2,966,445	\$ 2,826,404	\$ 2,835,085	-4.4%
Operating - Non-Personnel	4,684,492	4,140,624	4,415,749	-5.7%
Debt Service	4,300,843	4,223,921	3,846,682	-10.6%
Subtotal Operations	11,951,780	11,190,949	11,097,516	-7.1%
Wastewater System Capital Projects	8,652,331	2,534,486	8,394,545	-3.0%
Wastewater Impact Capital Projects	3,078,143	1,653,143	4,475,000	45.4%
<b>Total Expenditures</b>	<b>\$23,682,254</b>	<b>\$15,378,578</b>	<b>\$23,967,061</b>	<b>1.2%</b>
<b>Ending Balance, 6/30</b>				
<b>Net Change in Fund Balance</b>	<b>\$ (3,809,245)</b>	<b>\$ 1,200,328</b>	<b>\$ (1,217,561)</b>	
<b>Fund Balance - Beginning</b>	<b>12,377,656</b>	<b>12,377,656</b>	<b>13,577,984</b>	
<b>Fund Balance - Ending</b>	<b>\$ 8,568,411</b>	<b>\$13,577,984</b>	<b>\$12,360,423</b>	

# Utility Rate Comparison

## Residential Service - Usage 6,912 gallons

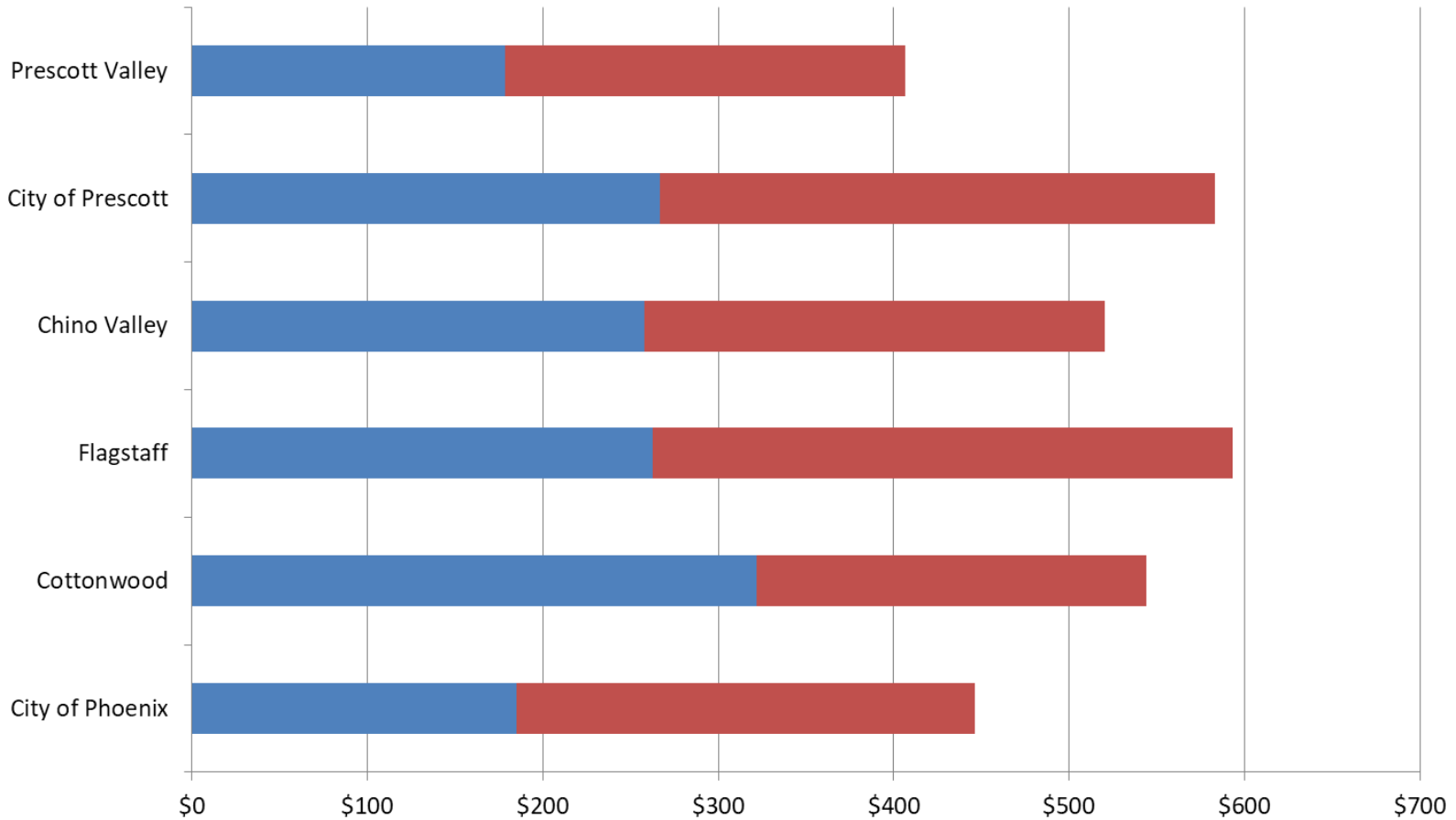
Water Wastewater



# Utility Rate Comparison

**Commercial Service**  
**Usage 47,800 gallons 1 1/2" Meter**

■ Water ■ Wastewater



# Solid Waste Fund

	<b>FY17 Budget</b>	<b>FY17 Estimate</b>	<b>FY18 Budget</b>	<b>% Budget Change</b>
<b>Revenues</b>				
Refuse Collection Fees	\$ 5,390,000	\$ 5,279,600	\$ 5,485,300	1.8%
Transfer Station Fees	1,250,000	1,323,000	1,481,800	18.5%
Landfill Closure Surcharge	120,000	120,000	120,000	0.0%
Recycling Revenue	100,000	105,000	102,000	2.0%
Micellaneous/Interest Income	61,610	79,100	41,600	-32.5%
<b>Total Revenues</b>	<b>\$ 6,921,610</b>	<b>\$ 6,906,700</b>	<b>\$ 7,230,700</b>	<b>4.5%</b>
<b>Expenditures</b>				
Operating - Personnel	\$ 1,898,947	\$ 1,873,771	\$ 1,997,032	5.2%
Operating - Non-Personnel	4,699,559	4,824,642	5,023,124	6.9%
Debt Service	115,702	115,702	964,659	733.7%
Capital	1,427,800	1,324,420	1,084,800	-24.0%
<b>Total Expenditures</b>	<b>\$ 8,142,008</b>	<b>\$ 8,138,535</b>	<b>\$ 9,069,615</b>	<b>11.4%</b>
<b>Ending Fund Balance, 6/30</b>				
<b>Net Change in Fund Balance</b>	<b>\$ (1,220,398)</b>	<b>\$ (1,231,835)</b>	<b>\$ (1,838,915)</b>	
<b>Fund Balance - Beginning 7/1</b>	<b>5,748,896</b>	<b>5,748,896</b>	<b>4,517,061</b>	
<b>Fund Balance - Ending 6/30</b>	<b>\$ 4,528,498</b>	<b>\$ 4,517,061</b>	<b>\$ 2,678,146</b>	

# Public Works Capital - Streets

## 5 Year Projection

Page No.		FY18 Budget	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection	FY23 Projection	Total	Unfunded
	<u>Public Works - Streets</u>								
75	SR89 Widening and Utility Improvements	4,340,000	-	-	-	-	-	4,340,000	
76	Robinson Drive Pavement Reconstruction	3,970,000	-	-	-	-	-	3,970,000	
77	Pavement Preservation Program	3,500,000	3,500,000	3,500,000	3,500,000	4,500,000	4,500,000	23,000,000	
78	Rosser Street Pavement Reconstruction Phase IV	2,685,000	-	-	-	-	-	2,685,000	
79	Carleton Street Alarcon Street Pavement Reconst.	2,505,000	845,000	-	-	-	-	3,350,000	
80	S. Marina Street Reconstruction	1,320,000	-	-	-	-	-	1,320,000	
81	Bashford Courts Alley and Parking Lot Reconst.	848,000	-	-	-	-	-	848,000	
82	Willis-Cortez Intersection Improvements	650,000	-	-	-	-	-	650,000	
83	Dameron and Home Street Reconstruction	590,000	-	-	-	-	-	590,000	
84	Sidewalk Replacement Program	450,000	200,000	200,000	200,000	200,000	200,000	1,450,000	
85	Hope Street Improvements	327,000	-	-	-	-	-	327,000	
86	Miscellaneous Streets Projects	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	
87	Overland Road Bridge Reconstruction - Gov't Canyon	300,000	-	-	-	-	-	300,000	
88	E. Goodwin Street Reconstruction	271,576	4,200,000	1,500,000	-	-	-	5,971,576	
89	Vehicle Replacements -Street Maintenance	270,000	725,208	725,078	464,158	350,773	325,000	2,860,217	
90	Leroux-Cortez Drainage Project (WYGC Facility)	250,000	-	-	-	-	-	250,000	
91	Sundog Ranch Road Reconstruction and Water Line	210,000	200,000	400,000	-	-	2,500,000	3,310,000	
92	Intersection Signalization Project	200,000	20,000	200,000	20,000	200,000	20,000	660,000	
93	Penn Avenue - Eastwood Drive Pavement Reconst.	200,000	-	-	5,800,000	-	-	6,000,000	
94	S. Summit/S. McCormick/Beach Reconstruction	136,056	450,000	1,500,000	1,550,000	-	-	3,636,056	
95	N. Washington/Churchill Street Reconstruction	135,350	1,394,650	-	-	-	-	1,530,000	
96	Alarcon Street Improvements	110,000	-	-	-	-	-	110,000	
97	Street Light (Intersection) LED Conversion Project	100,000	-	-	-	-	-	100,000	
98	Schemmer Drive Reconstruction	55,000	-	-	30,000	-	-	85,000	2,000,000
99	Unpaved Streets Improvements	50,000	50,000	50,000	50,000	50,000	50,000	300,000	
100	Goodwin St/S Washington Av Pavement Reconst.	20,000	-	-	-	-	-	20,000	6,050,000
101	W. Gurley Street Pedestrian Enhancement Project	-	80,000	420,000	-	-	-	500,000	
102	Gurley Street Reconstruction	-	-	650,000	-	-	-	650,000	6,650,000
103	Entry Median Streetscape	35,000	140,000	-	-	-	-	175,000	

# Public Works Capital – Streets (cont.)

## 5 Year Projection

Page No.	Description	FY18 Budget	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection	FY23 Projection	Total	Unfunded
<u>Public Works - Streets (cont.)</u>									
104	Sundog Connector Road (Storm Ranch DA)	-	-	-	-	-	-	-	6,875,000
105	Downtown Drainage Improvements Program	-	-	-	-	-	-	-	4,800,000
106	Smoke Tree Lane (East) Reconstruction Project	-	-	-	-	-	-	-	4,400,000
107	West Haisley Road Pavement Reconstruction	-	-	-	-	-	-	-	2,870,000
108	W. Merritt Avenue Reconstruction	-	-	-	-	-	-	-	2,575,000
109	McCormick Street - Gurley Street to Grove Avenue	-	-	-	-	-	-	-	2,200,000
110	Washington St Reconstruction - Sheldon to Gurley	-	-	-	-	-	-	-	1,650,000
111	S Cortez Street Reconstruction	-	-	-	-	-	-	-	1,100,000
112	Copper Basin Reconst.- Sheriffs Posse to County L	-	-	-	-	-	-	-	1,100,000
113	Curb Replacement Program	-	-	-	-	-	-	-	625,000
114	Alley Improvement Program	-	-	-	-	-	-	-	500,000
115	E. Willis Street Reconstruction Project	-	-	-	-	-	-	-	450,000
116	Gail Gardner Way Improvements - West	-	-	-	-	-	-	-	130,000
117	Willow Creek Road Wall Repairs	-	-	-	-	-	-	-	100,000
118	Granite Street - Willis to Granite Creek	-	-	-	-	-	-	-	55,000
119	Streetscape Master Plan Development	-	-	-	-	-	-	-	40,000
		23,827,982	12,104,858	9,445,078	11,914,158	5,600,773	7,895,000	70,787,849	44,170,000

# Public Works Capital – Utilities and Solid Waste

Page No.	Description	Funding	5 Year Projection						Total
			FY18 Budget	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection	FY23 Projection	
<u>Public Works - Utilities and Solid Waste</u>									
120	Chino Valley Tank	W	5,900,000	-	-	-	-	-	5,900,000
121	Zone 16 Pumpstation, Tank, Pipelines and Haisley	S,W	3,336,700	4,963,300	-	-	-	-	8,300,000
122	Main Line Replacements	W,WW	3,226,299	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	10,726,299
123	Zone 24/27, Water Pipeline - Thumb Butte Rd to Tank	S,W	2,710,620	1,090,000	-	-	-	-	3,800,620
124	Zone 56 Tank and Piping	W	2,350,000	1,500,000	-	-	-	-	3,850,000
125	Airport Zone Production Recovery Well #4	W	2,200,000	-	-	-	-	-	2,200,000
126	Zone 56/76 Pump Station Upgrade	W	2,025,000	500,000	-	-	-	-	2,525,000
127	Intermediate Pump Station, Tanks and Pipeline	W	2,000,000	7,276,800	-	-	-	-	9,276,800
128	SCADA System Installation and Upgrade	W,WW	2,000,000	750,000	-	-	-	-	2,750,000
129	Dam Repairs	W	1,300,000	100,000	-	50,000	-	-	1,450,000
130	Zone 7 Lower Pump Station Replacement	W,WW	1,200,000	-	-	-	-	-	1,200,000
131	Zone 12 Interconnection Pump Station	W	1,020,000	-	-	-	-	-	1,020,000
132	Chino Valley Booster Facility Upgrades	W	1,000,000	3,680,000	-	-	-	-	4,680,000
133	Vehicle Replacement - Solid Waste Division	S,W	849,000	870,522	675,459	799,170	742,096	917,341	4,853,588
134	Watson and Willow Lakes Enhancement Program	S,W,WW	819,700	261,000	261,000	261,000	261,000	261,000	2,124,700
135	Production Well #5 Rehabilitation	W	750,000	-	-	-	-	-	750,000
136	Acker Park Regional Detention	S	730,000	-	-	-	-	-	730,000
137	Sundog Trunk Main, Phase C	W,WW	700,000	4,000,000	3,000,000	-	-	-	7,700,000
138	Citywide Drainage Improvement Program	C	675,000	675,000	675,000	675,000	675,000	675,000	4,050,000
139	Miscellaneous Water and Wastewater Projects	W,WW	650,000	393,000	405,000	418,000	430,000	450,000	2,746,000
140	SR69 Corridor Water Main	W	470,000	200,000	1,300,000	-	-	-	1,970,000
141	Impact Fee Ordinance Project	W,WW	445,000	-	-	-	-	-	445,000
142	Zone 41, Mingus Pump Station, Tank and Pipeline	W	350,000	3,150,000	-	-	-	-	3,500,000
143	Water and Wastewater Models Update	W,WW	301,600	-	-	-	-	-	301,600
144	Operations Building Expansion	WW	275,000	-	-	-	-	-	275,000
145	Vehicle Replacements - Public Works	W,WW,E,S	225,000	444,000	613,000	570,000	275,000	200,000	2,327,000
146	Transfer Station Above Ground Fuel Tank	S,SW	160,000	-	-	-	-	-	160,000



# Public Works Capital – Utilities and Solid Waste (cont.)

Page No.	Description	Funding	5 Year Projection					Total	
			FY18 Budget	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection		FY23 Projection
<u>Public Works - Utilities and Solid Waste (cont.)</u>									
147	Production Well Rehabilitation Program	W	150,000	900,000	900,000	-	-	-	1,950,000
148	Transfer Station/Street Maintenance Yard Paving	S,SW	150,000	100,000	100,000	100,000	-	-	450,000
149	Citywide Stormwater Mapping	S,C	125,000	125,000	-	-	-	-	250,000
150	Permitting and Inspection Software Implementation	G,S,W,WW	90,031	-	-	-	-	-	90,031
151	Electrical Infrac.and Security Lighting at TS	S,SW	80,000	-	-	-	-	-	80,000
152	Emergency Wastewater Bypass Pump	WW	65,000	-	-	-	-	-	65,000
153	Bashford Court, Trash and Recycling Compactors	SW	40,000	-	-	-	-	-	40,000
154	Large Scale Printer/Scanner	E	25,000	-	-	-	-	-	25,000
155	CIP Project Management Software	S,W,WW,S'	-	300,000	-	-	-	-	300,000
156	Hassayampa Sewer Trunk Main Upsizing	WW	-	100,000	2,638,000	-	-	-	2,738,000
157	Montezuma Trunk Main Upsizing	S,W,WW	-	100,000	2,215,000	-	-	-	2,315,000
158	Willow Creek Levee Improvement	C,GR	-	100,000	150,000	1,500,000	-	-	1,750,000
159	Upper Rancho Vista Pump Station Upgrade	W	-	-	465,000	340,000	-	-	805,000
160	Zone 40, Cedarwood Tank Upsizing	W	-	-	225,000	750,000	-	-	975,000
161	Zone 31, Pump Station	W	-	-	220,000	1,000,700	-	-	1,220,700
162	Zone 61/Zone 41/ Zone 40/Zone 0, Water Main	S,W,WW	-	-	-	2,243,300	1,156,700	-	3,400,000
163	Stormwater Master Plan Update	S,C,W	-	-	-	-	500,000	250,000	750,000
164	North Fork Miller Creek Channel Improvements	C,GR	-	-	-	-	100,000	1,000,000	1,100,000
165	5th St, 6th St and Hillside Sewer Main Upsize	S, W, WW	-	-	-	-	75,000	1,375,000	1,450,000
166	Granite Dells Ranch Development (DA) Wastewater	WW	-	-	-	-	-	4,100,000	4,100,000
167	Sewer Main - Willow Creek, Rosser and Demerse	S,W,WW	-	-	-	-	-	2,568,400	2,568,400
168	Heckthorn Water Main (DA)	W	-	-	-	-	-	381,000	381,000
169	Sun Street Sewer Main Upgrade	S,W,WW	-	-	-	-	-	310,000	310,000
170	City Lights Sewer Main Replacement	WW	-	-	-	-	-	285,500	285,500
171	Zone 42, Pipeline Upgrade	S,W,WW	-	-	-	-	-	175,000	175,000
			<b>38,393,950</b>	<b>33,078,622</b>	<b>15,342,459</b>	<b>10,207,170</b>	<b>5,714,796</b>	<b>14,448,241</b>	<b>117,185,238</b>

# Public Works Department – Wastewater Centralization

Page No.	Description	5 Year Projection					Total	
		FY18 Budget	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection		FY23 Projection
	<u>Public Works - Wastewater Centralization</u>							
172	Sundog Trunk Main, Phase B	2,450,000	-	-	-	-	-	2,450,000
173	SR89 Lift Station	2,400,000	1,300,000	-	-	-	-	3,700,000
174	Sundog Liftstation	1,600,000	-	-	-	-	-	1,600,000
175	Sundog Trunk Main, Phase A	1,200,000	-	-	-	-	-	1,200,000
176	Airport Trunk Main Sewer Improvement	950,000	5,000,000	4,550,000	-	-	-	10,500,000
177	Airport WRF Expansion, Phase 2	-	1,875,000	8,437,500	8,437,500	-	-	18,750,000
178	Effluent Tank, Pipeline and Conversion	-	-	-	350,000	3,150,000	-	3,500,000
179	Sundog Equal. Basin and Plant Decommissioning	-	-	-	325,000	2,925,000	-	3,250,000
		<b>8,600,000</b>	<b>8,175,000</b>	<b>12,987,500</b>	<b>9,112,500</b>	<b>6,075,000</b>	<b>-</b>	<b>44,950,000</b>

# Public Works Department – Capital Total Funding

		5 Year Projection							
		FY18	FY19	FY20	FY21	FY22	FY23	Total	Unfunded
	Funding	Budget	Projection	Projection	Projection	Projection	Projection		
<b>Funding Summary, Public Works</b>									
General Fund	(G)	67,460	-	-	-	-	-	67,460	-
Grants	(GR)	-	-	-	1,500,000	-	250,000	1,750,000	-
Streets	(S)	21,390,225	14,259,158	9,432,678	10,332,158	5,965,773	9,740,500	71,120,492	40,245,000
County Contribution	( C)	1,475,000	775,000	825,000	675,000	1,075,000	1,550,000	6,375,000	-
Water	(W)	33,696,187	23,608,800	5,676,000	7,142,000	2,694,700	3,177,400	75,995,087	2,030,000
Wastewater	(WW)	13,083,260	13,790,000	21,090,900	10,735,500	6,888,000	6,708,000	72,295,660	1,895,000
Solid Waste	(SW)	1,084,800	925,522	725,459	849,170	742,096	917,341	5,244,388	-
Engineering	(E )	25,000	-	25,000	-	25,000	-	75,000	-
		<b>70,821,932</b>	<b>53,358,480</b>	<b>37,775,037</b>	<b>31,233,828</b>	<b>17,390,569</b>	<b>22,343,241</b>	<b>232,923,087</b>	<b>44,170,000</b>

# Airport



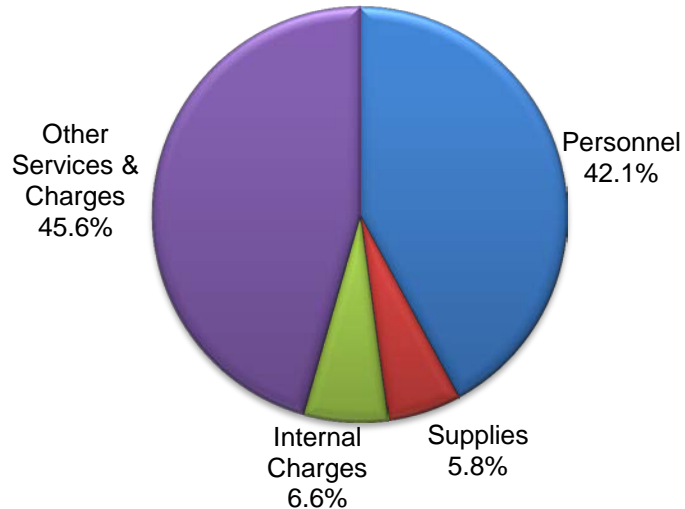
# Airport

## Expenditures and Funding Sources

### Department Summary - Expenditure by Type

	FY17 Budget	FY17 Estimate	FY18 Budget	% Change Budget
Personnel	\$ 760,056	\$ 712,211	\$ 694,841	-9%
Supplies	155,400	157,907	127,450	-18%
Internal Charges	145,361	143,027	243,967	68%
Other Services & Charges	<u>234,450</u>	<u>242,708</u>	<u>255,675</u>	9%
Subtotal Operations	1,295,267	1,255,853	1,321,933	2%
Capital	<u>2,514,632</u>	<u>1,665,833</u>	<u>3,449,825</u>	37%
Total	\$ 3,809,899	\$ 2,921,686	\$ 4,771,758	25%

### Economic Initiatives FY17 Operating Expenditure Budget by Type



# Airport Fund

	<b>FY17 Budget</b>	<b>FY17 Estimate</b>	<b>FY18 Budget</b>	<b>% Budget Change</b>
<b>Operating Revenues</b>				
Tie Down and Hangar Rentals	\$ 664,000	\$ 660,000	\$ 661,370	-0.4%
Ground Rentals	482,000	486,361	506,116	5.0%
Facilities Rentals	186,810	187,265	172,624	-7.6%
Fuel Flowage Fee	86,240	76,500	86,500	0.3%
Landing Fees	18,700	17,080	18,500	-1.1%
Miscellaneous/Interest Earnings	52,830	66,137	69,430	31.4%
Total Revenues	<u>\$ 1,490,580</u>	<u>\$ 1,493,343</u>	<u>\$ 1,514,540</u>	1.6%
<b>Operating Expenditures</b>				
Airport Fire - ARFF	\$ 504,993	\$ 501,557	\$ 588,393	16.5%
Airport Operations - Personnel	760,056	711,811	694,841	-8.6%
Airport Operations - Supplies	155,400	157,907	127,450	-18.0%
Airport Operations - Internal Charges	145,361	143,027	243,967	67.8%
Airport Operations - Other Services & Charges	234,450	242,708	255,675	9.1%
Total Operating Expenditures	<u>\$ 1,800,260</u>	<u>\$ 1,757,010</u>	<u>\$ 1,910,326</u>	6.1%
<b>Operating Profit (Loss)</b>	<u>\$ (309,680)</u>	<u>\$ (263,667)</u>	<u>\$ (395,786)</u>	27.8%
<b>Capital Outlay/Projects</b>				
FAA/ADOT Grant Revenue	\$ 1,885,938	\$ 1,193,215	\$ 3,127,700	65.8%
Capital Outlay/Projects	2,514,632	1,691,433	3,449,825	37.2%
<b>City Share of Projects</b>	<u>\$ (628,694)</u>	<u>\$ (498,218)</u>	<u>\$ (322,125)</u>	-48.8%
<b>Total General Fund Transfer In</b>	<u>\$ (938,374)</u>	<u>\$ (761,885)</u>	<u>\$ (717,911)</u>	-23.5%

# Airport Capital – Grant Funded

Page No.	Description	Funding	5 Year Projection					Total	
			FY18 Budget	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection		FY23 Projection
<u>Airport- Grant Funded</u>									
56	Security Upgrades	G, GR	2,000,000	-	-	-	-	-	2,000,000
57	Airport Master Plan	G, GR	520,000	-	-	-	-	-	520,000
58	Airport Pavement Maintenance Program - ADOT	G, GR	350,000	-	1,525,000	-	-	1,500,000	3,375,000
59	RWY 3L PAPI and 21R PAPI Both Ends	G, GR	195,000	-	-	-	-	-	195,000
60	New Equipment - Snow Broom	G, GR	184,825	-	-	-	-	-	184,825
61	RWY 3R-21L and 3L-21R and TWY A and C Lighting	G, GR	-	2,600,000	-	-	-	-	2,600,000
62	ARFF and Airport Operations Facility	G, GR	-	500,000	3,000,000	-	-	-	3,500,000
63	RWY 21L and TWY D Extension - Land Acquisitions	G, GR	-	350,000	-	900,000	-	-	1,250,000
64	TWY C Realignment	G, GR	-	-	900,000	4,500,000	4,500,000	-	9,900,000
65	Land Acquisition for Aeronautical Development	G, GR	-	-	350,000	900,000	-	1,900,000	3,150,000
66	Airspace Obstruction Mitigation	G, GR	-	-	305,000	-	-	-	305,000
67	RWY 12-30 Shift Safety Area Improvements	G, GR	-	-	-	350,000	650,000	3,250,000	4,250,000
			3,249,825	3,450,000	6,080,000	6,650,000	5,150,000	6,650,000	31,229,825
<b>Funding Summary, Airport Grants</b>									
	FAA	(GR)	2,569,575	2,470,000	2,850,000	5,130,000	4,275,000	2,925,000	20,219,575
	ADOT	(GR)	558,125	830,000	2,846,500	1,260,000	697,500	3,222,500	9,414,625
	General Fund (Airport)	(G)	122,125	150,000	383,500	260,000	177,500	502,500	1,595,625

# Airport Capital – City Only Funded and Summary of Total

Page No.	Description	Funding	5 Year Projection					Total	
			FY18 Budget	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection		FY23 Projection
<u>Airport - City Only Funded Projects</u>									
68	Airport Pavement Preservation Program - City	G	100,000	100,000	100,000	100,000	100,000	100,000	600,000
69	Economic Impact Study	G	50,000	-	-	-	-	-	50,000
70	FAA Tech Operations Facility Upgrades	G	50,000	-	-	-	-	-	50,000
71	Replacement Airline Terminal	G	-	1,000,000	5,000,000	2,000,000	-	-	8,000,000
72	Bottleneck Area Hangar Development	G	-	950,000	-	-	-	-	950,000
73	Replacement Equipment and Vehicle	G	-	200,000	150,000	150,000	150,000	150,000	800,000
74	Airport Master Lock System	G	-	175,000	-	-	-	-	175,000
			<b>200,000</b>	<b>2,425,000</b>	<b>5,250,000</b>	<b>2,250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>10,625,000</b>

		5 Year Projection						
		FY18 Budget	FY19 Projection	FY20 Projection	FY21 Projection	FY22 Projection	FY23 Projection	Total
<b>Funding Summary, Total Airport</b>								
FAA	(GR)	2,569,575	2,470,000	2,850,000	5,130,000	4,275,000	2,925,000	20,219,575
ADOT	(GR)	558,125	830,000	2,846,500	1,260,000	697,500	3,222,500	9,414,625
General Fund (Airport)	(G)	322,125	2,575,000	5,633,500	2,510,000	427,500	752,500	12,220,625
		<b>3,449,825</b>	<b>5,875,000</b>	<b>11,330,000</b>	<b>8,900,000</b>	<b>5,400,000</b>	<b>6,900,000</b>	<b>41,854,825</b>



# Total City FY18 Budget



# Proposed Total City Budget

	<b>FY17</b>	<b>FY18</b>	<b>% Budget</b>
	<b>Budget</b>	<b>Budget</b>	<b>Change</b>
Operating	\$ 82,621,876	\$ 84,979,061	2.9%
Capital	73,766,026	84,266,495	14.2%
Internal Service	7,470,859	9,971,379	33.5%
Contingency	3,430,000	8,481,153	147.3%
<b>Total</b>	<b>\$ 167,288,761</b>	<b>\$ 187,698,088</b>	<b>12.2%</b>

# FY18 City Expenditure Budget Summary

## by Department and Type

Department	FTEs	Personnel	Supplies	Other			Capital	Total
				Internal Charges	Supplies & Services	Debt Service		
Airport	9.00	\$ 694,841	\$ 127,450	\$ 243,967	\$ 255,675	\$ -	\$ 3,449,825	\$ 4,771,758
Budget & Finance	15.75	1,202,955	9,300	78,637	590,830	-	-	1,881,722
City Clerk	2.75	235,058	6,825	31,853	289,950	-	-	563,686
City Council	7.00	49,788	2,800	34,304	96,063	-	-	182,955
City Court	6.00	432,339	9,000	11,458	210,400	-	-	663,197
City Manager	28.50	2,727,604	363,250	217,560	2,340,434	705,336	2,280,169	8,634,353
Community Development	16.50	1,364,414	57,500	104,192	162,875	-	571,404	2,260,385
Fire	65.00	10,494,208	427,409	1,016,642	549,421	-	231,025	12,718,705
Legal	8.00	826,582	9,600	37,567	1,248,400	-	-	2,122,149
Library	21.50	1,530,167	228,180	208,790	292,708	-	-	2,259,845
Police	83.00	10,843,461	660,480	1,883,521	466,298	-	166,200	14,019,960
Public Works	154.00	12,073,695	2,503,700	7,531,236	10,278,689	8,813,395	70,309,472	111,510,187
Recreation Services	47.00	4,023,879	1,612,236	914,685	2,116,673	3,335,867	5,735,800	17,739,140
Regional Communications	30.00	2,270,300	18,350	254,177	196,900	-	1,522,600	4,262,327
Other <sup>1</sup>	-	7,370,478	809,439	37,073	2,868,491	5,731	-	11,091,212
Internal Cost Allocations <sup>2</sup>	-	-	-	(6,983,493)	-	-	-	(6,983,493)
<b>City Total</b>	<b>494.00 <sup>3</sup></b>	<b>\$ 56,139,769</b>	<b>\$ 6,845,519</b>	<b>\$ 5,622,169</b>	<b>\$ 21,963,807</b>	<b>\$ 12,860,329</b>	<b>\$ 84,266,495</b>	<b>\$ 187,698,088</b>

<sup>1</sup>Non-departmental budgets including the use of General Fund retirement reserve, Debt Service Fund, Golf course operations managed by Billy Casper Golf, grant contingency, and PSPRS dedicated tax contingency.

<sup>2</sup>Expenditures for General Fund administrative support departments are shown in total, as well as included as internal costs in the department where the costs are allocated. To reconcile total expenditures to the FY17 adopted budget this duplication is eliminated in the line titled "Internal Cost Allocations."

<sup>3</sup>Full time equivalents (FTEs) include only permanent employees. In addition, the City employs temporary employees estimated at 47.25 FTEs.

# Upcoming Steps in the FY18 Budget Process

- 6/15/2017 Tentative budget adoption  
Publishing of tentative budget
- 6/27/2017 Public hearing on budget and alternative expenditure limitation  
Adoption of Final Budget by Council (separate meeting)
- 7/11/2017 Adopt property tax levies