

FY27 Budget Workshop #2

May 11, 2026



Annual Council Workshop #2 FY27 Budget

FY27 Council Budget Process to Date

1/20/26 to 1/21/26	Council Strategic Planning Retreat
03/03/26	FY26 mid-year budget report and FY27 preliminary look
01/15/26 to 03/13/26	Dept planning and submission of budget information and requests
03/30/26 to 04/10/26	City Manager and Budget Department review and formation of FY27 proposed budget
04/27/26	Annual Council Budget Workshop #1
05/11/26	Annual Council Budget Workshop #2
05/26/26	Council Meeting - Budget Discussion and Follow up
06/09/26	Tentative budget adoption FY27
06/23/26	Public Hearing, Property Tax Hearing, Final budget adoption FY27
7/14/26	Property Tax Levy Adoption

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Budgeted Fund Balances FY27

	General Fund	Streets Fund	Special Revenue Funds (Bed Tax, Grants, Trust Funds)	Capital Projects Funds (impact Fees)	Enterprise Funds (Water, Wastewater Solid Waste, Golf Airport)	Internal Service Funds
Beginning Projected Fund Balance	\$ 78,528,443	\$ 30,737,947	\$ 16,444,285	\$ 9,990,085	\$ 44,391,034	\$ 2,733,576
Net Change in Fund Balance	(22,994,489)	(13,251,539)	(3,660,244)	2,373,500	(3,888,925)	(288,735)
Ending Estimated Funding Balance	\$ 55,533,954	\$ 17,486,408	\$ 12,784,041	\$ 12,363,585	\$ 40,502,109	\$ 2,444,841

Ending Fund Balance Detail

Reserved for:	General Fund	Streets Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Operating (Policy)	\$ 12,292,643	\$ 2,980,468	\$ 217,431	-	\$ 5,615,000	-
Internal Loans	5,998,170	-	-	-	-	-
Long-term Obligations	3,500,000	-	-	-	1,446,092	-
Specific Programs / Projects	12,499,427	14,505,940	12,566,611	12,363,585	33,441,017	2,444,841
Unassigned / Future Projects	21,243,714	-	-	-	-	-
Ending Fund Balance	\$ 55,533,954	\$ 17,486,408	\$ 12,784,041	\$ 12,363,585	\$ 40,502,109	\$ 2,444,841

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Capital Improvement Program Overview

FY2027 - FY2031



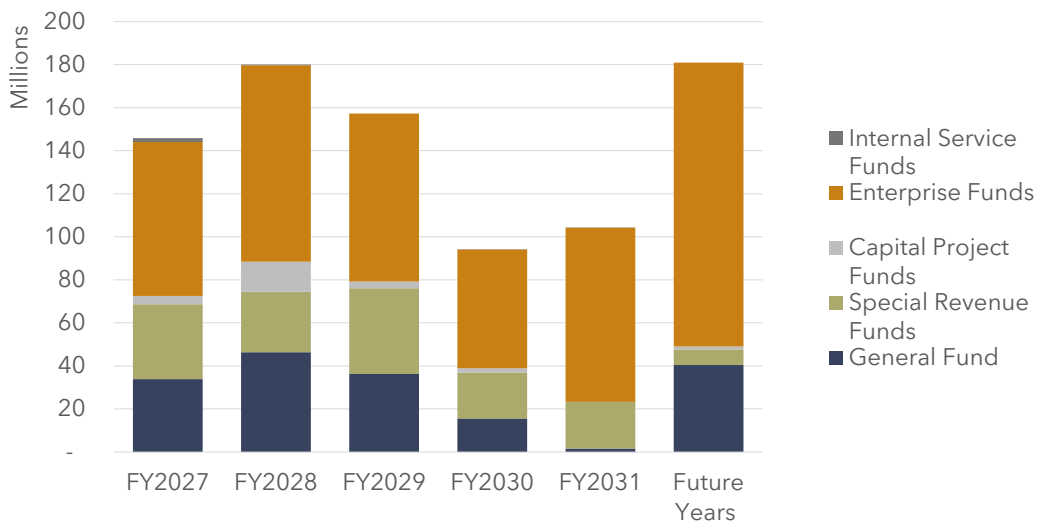
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Capital Improvement Plan

Project Category	FY2027	FY2028	FY2029	FY2030	FY2031	Future Years	Total
Airport - City Only Funded	2,337,816	1,200,000	1,460,000	900,000	900,000	1,250,000	8,047,816
Airport - Grant Funded	16,905,279	26,220,170	25,255,607	17,950,000	35,295,000	40,600,000	162,226,056
City Court	1,675,000	-	-	-	-	-	1,675,000
Facilities Maintenance	5,273,750	1,250,000	8,500,000	1,075,000	-	-	16,098,750
Fire Department	10,358,638	29,230,500	16,230,000	2,314,000	-	41,699,600	99,832,738
Information Technology	-	-	-	-	-	-	-
Library	470,000	190,000	9,180,000	-	-	-	9,840,000
Police Department	13,550,990	15,805,000	14,690,202	7,000,000	-	-	51,046,192
Recreation Services	4,600,000	1,670,000	5,155,000	4,230,000	400,000	-	16,055,000
Street Circulation	8,630,000	16,000,000	4,470,000	5,005,613	1,250,000	-	35,355,613
Street Reconstruction	1,300,000	1,550,000	3,783,805	700,000	7,100,000	7,525,000	21,958,805
Street Preservation, Rehab, Maintenance	14,600,000	12,000,000	12,000,000	12,000,000	12,000,000	-	62,600,000
Drainage	2,995,000	1,700,000	850,000	2,400,000	600,000	-	8,545,000
Solid Waste	400,000	-	400,000	-	1,500,000	20,000,000	22,300,000
Water Distribution	16,240,500	15,670,000	13,847,500	8,877,500	9,405,000	4,908,000	68,948,500
Water Production	2,550,000	-	500,000	4,500,000	4,820,000	20,185,000	32,555,000
Water Resources	100,000	-	-	-	-	-	100,000
Water Quality	1,305,000	970,000	970,000	-	-	-	3,245,000
Wastewater Collections	19,900,000	23,150,000	19,725,000	13,460,000	15,160,000	20,257,600	111,652,600
Wastewater Treatment	8,565,000	16,350,000	13,000,000	5,000,000	10,000,000	16,300,000	69,215,000
Public Works Other Projects	2,850,000	3,795,500	875,000	550,000	1,680,000	8,190,000	17,940,500
Capital Equipment and Vehicles	11,223,952	13,313,000	6,320,000	8,260,000	4,130,000	-	43,246,952
Total	145,830,925	180,064,170	157,212,114	94,222,113	104,240,000	180,915,200	862,484,522

Capital Improvement Plan - Fund Type



Council Strategic Plan

FY2027 Budget



Vision:

Prescott is a thriving and scenic community in the heart of Arizona, rooted in western heritage and strong hometown values, where individuals, families and businesses enjoy outdoor adventures, vibrant cultural events, a prosperous economy, and the promise of a bold tomorrow.



Mission:

We enhance quality of life as stewards of our natural and built environment and through outstanding city services that engage our community, preserve our past, and ensure a safe and vibrant future.



Strategic Plan - Strategic Priorities

- 1. Public Safety**
- 2. Dynamic Economic Environment**
- 3. Infrastructure**
- 4. Preserving & Protecting the Natural Environment and Community Livability**
- 5. Good Governance**

Blue = Workshop 1, Green = Workshop 2

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Priority #3 - Infrastructure

- Safe, efficient flow of traffic/transportation
 - Root-cause analysis budgeted in FY27
 - Dexter/Near North Business District Pedestrian Study
 - Downtown Prescott Safe and Smart Streets Initiative (DPSSSI)
- Championing regional road network
 - Funding for Yavapai Plan
 - Capital projects on Highway 89, Willow Creek Road
- Long-term Water Management Plan funding in FY27 budget
- Five-year Capital Plan includes:
 - Rodeo Grounds improvements
 - Utility condition analysis and replacement plan (FY27/FY28)
 - Airport passenger terminal parking and terminal development plan

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Priority #4 - Preserving and Protecting Natural Environment and Community Livability

- Trail connectivity, outdoor recreation, and wildlife corridors
 - Land Development Code update in Community Development budget
 - Ongoing work with Yavapai Plan and regional partners
- Parks and Recreation Master Plan - future investment priorities, funding mechanisms and timelines (FY26/FY27)
- Open Space Acquisition Framework consultant in FY27 budget
- Library Services expansion for North Prescott - Five-Year Capital Plan (FY29) 100% funded through donations

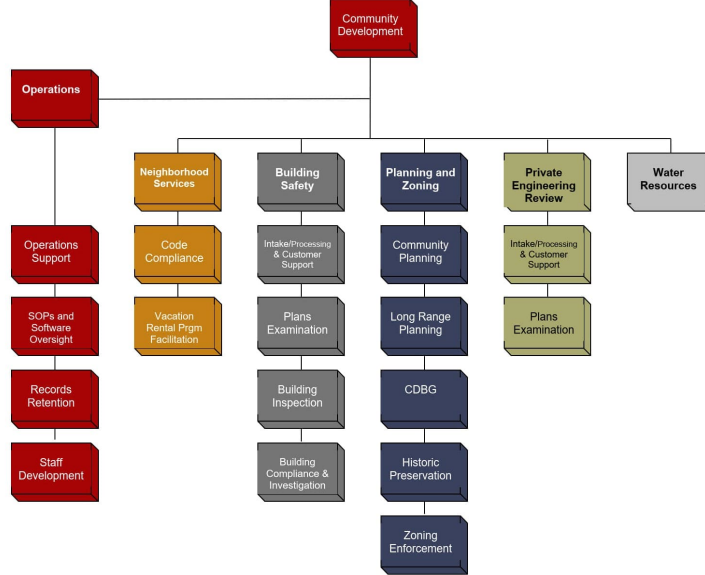
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Department Presentations



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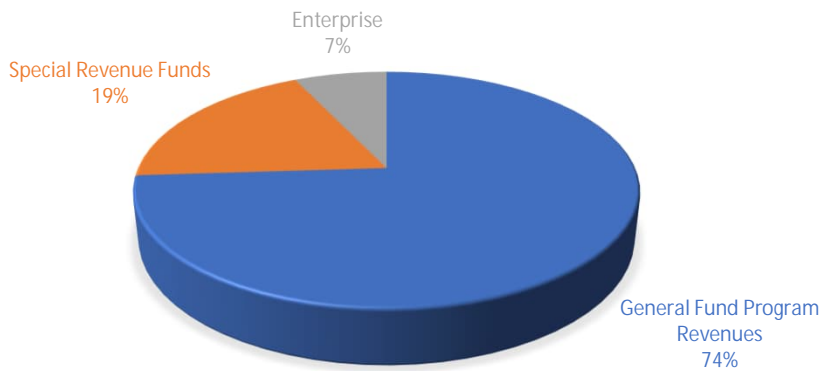
Community Development



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Community Development

FY27 COMMUNITY DEVELOPMENT SOURCES OF FUNDING



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Community Development

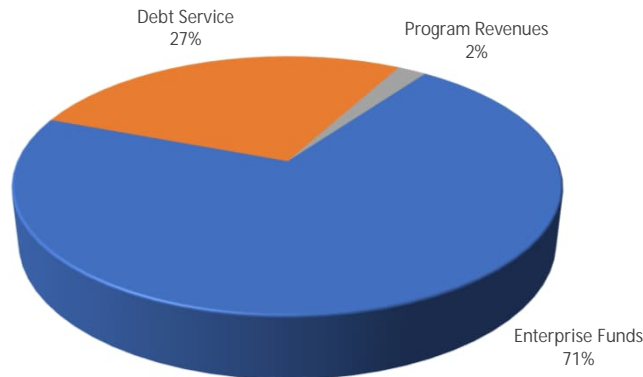
Community Development Expenditure Summary

Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries and Benefits	1,992,469	2,686,032	2,685,148	2,829,750
Operating				
Supplies	106,123	66,370	31,452	45,722
Internal Charges	167,723	198,468	208,340	194,602
Other Services & Charges	502,350	1,102,495	736,013	1,226,188
Total Operating Expenditures	<u>2,768,665</u>	<u>4,053,365</u>	<u>3,660,953</u>	<u>4,296,262</u>
Capital Outlay	-	70,000	69,960	-
Total Expenditures by Category	<u>2,768,665</u>	<u>4,123,365</u>	<u>3,730,913</u>	<u>4,296,262</u>

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Water Resources

FY27 Water Resources Funding Source



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Water Resources

Water Resources Expenditure Summary				
Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries and Benefits	268,150	513,856	518,324	533,158
Operating				
Supplies	6,752	10,930	18,085	11,280
Internal Charges	132,651	128,346	134,513	171,288
Other Services & Charges	801,842	1,461,548	858,932	1,298,125
Debt Service *	6,997,336	774,927	774,927	791,382
Total Operating Expenditures	8,206,731	2,889,607	2,304,781	2,805,233
Capital Outlay	377,038	395,000	90,000	100,000
Total Expenditures by Category	8,583,769	3,284,607	2,394,781	2,905,233

* Refinancing of the Big Chino Water Ranch Debt in FY25.

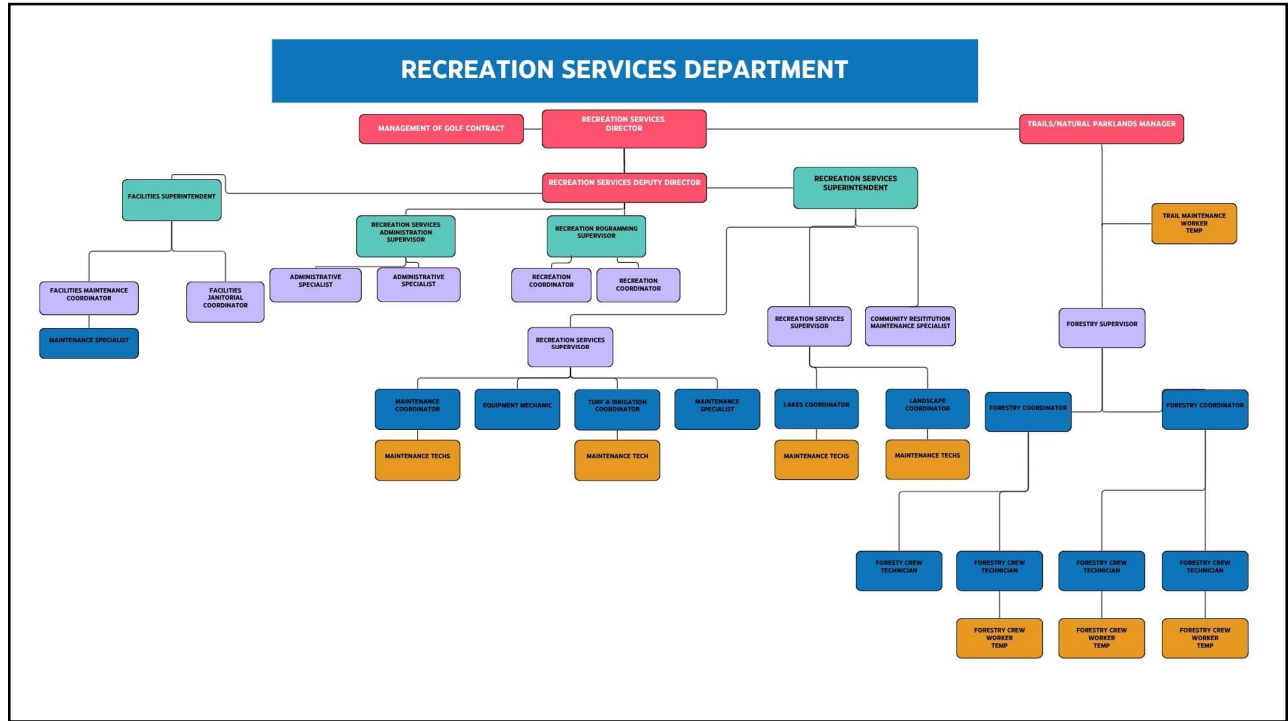
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Community Development Authorized Positions				
Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
<u>Administration</u>				
Community Development Director	1.00	1.00	1.00	1.00
Operations Manager	1.00	1.00	1.00	1.00
Administrative Coordinator	1.00	1.00	1.00	1.00
Total Administration	3.00	3.00	3.00	3.00
<u>Planning and Zoning</u>				
Planning Manager	1.00	1.00	1.00	1.00
Planner	2.00	2.00	2.00	2.00
CDBG Admin/Com Dev Coordinator	1.00	1.00	1.00	1.00
Assistant Planner	0.00	0.00	1.00	1.00
Administrative Specialist	1.00	1.00	0.00	0.00
Total Planning and Zoning	5.00	5.00	5.00	5.00
<u>Building Safety</u>				
Chief Building Official	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	1.00	1.00	1.00
Plans Examiner	2.00	2.00	2.00	2.00
Development Services Representative II	1.00	1.00	1.00	1.00
Development Services Representative I	1.00	2.00	2.00	2.00
Building Inspector	2.00	2.00	2.00	2.00
Administrative Specialist	1.00	0.00	0.00	0.00
Total Building Safety	9.00	9.00	9.00	9.00
<u>Neighborhood Services</u>				
Neighborhood Services Specialist	2.00	2.00	2.00	2.00
Total Neighborhood Services	2.00	2.00	2.00	2.00
<u>Private Engineering Review</u>				
Civil Engineer/Supervisor	0.00	1.00	1.00	1.00
Engineering Plans Examiner	0.00	0.00	1.00	1.00
Building Inspector	0.00	1.00	1.00	1.00
Engineering Technician	0.00	1.00	0.00	0.00
Permit Technician/Plans Examiner	0.00	1.00	1.00	1.00
Total Private Engineering Review	0.00	4.00	4.00	4.00
<u>Water Resources</u>				
Water Resource/Environmental Services Manager	0.00	1.00	1.00	1.00
Water Resource Project Manager	0.00	2.00	2.00	2.00
Total Water Resources	0.00	3.00	3.00	3.00
Total Community Development	19.00	26.00	26.00	26.00

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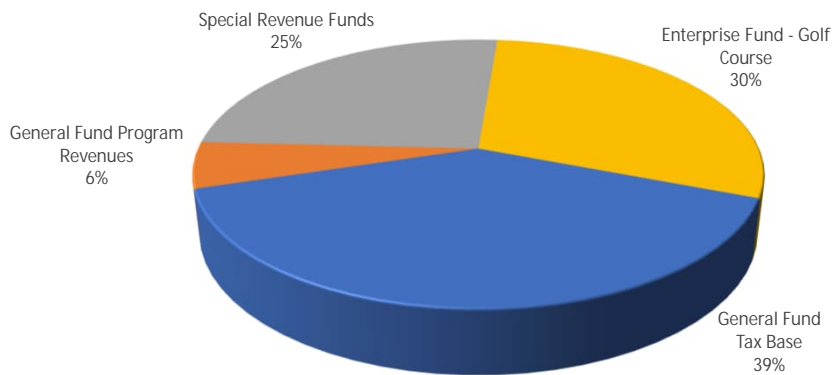
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Recreation Services

FY27 Recreation Services Funding Sources



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Recreation Services

Excluding Golf Fund and Facilities Fund

Parks & Recreation Services Expenditure Summary

Expenditures by Category	FY2024-25	FY2025-26	FY2025-26	FY2026-27
	Actual	Budget	Projected	Budget
Personnel Services				
Salaries and Benefits	3,416,476	4,085,603	3,624,373	3,855,565
Operating				
Supplies	654,106	757,965	765,579	741,003
Internal Charges	702,530	754,095	769,672	931,835
Other Services & Charges	1,120,658	1,666,208	1,630,609	1,360,270
Total Operating Expenditures	5,893,770	7,263,871	6,790,233	6,888,673
Capital Outlay	1,212,253	4,673,193	4,530,566	5,040,000
Total Expenditures by Category	7,106,023	11,937,064	11,320,799	11,928,673

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Golf Course - Fund Summary

	FY24	FY25	FY26	FY26	FY27
	Actual	Actual	Budget	Est Ending	Budget
Operating Revenues					
Charges for Services	\$ 4,595,585	\$ 4,756,940	\$ 4,631,043	\$ 4,714,660	\$ 4,872,961
Miscellaneous	14,134	15,743	10,000	-	10,000
Total Revenues	<u>\$ 4,609,719</u>	<u>\$ 4,772,683</u>	<u>\$ 4,641,043</u>	<u>\$ 4,714,660</u>	<u>\$ 4,882,961</u>
Operating Expenditures					
Personnel	\$ 2,031,379	\$ 2,084,023	\$ 2,176,630	\$ 1,936,157	\$ 2,176,630
Supplies	1,560,537	1,641,905	1,664,843	1,237,061	1,684,790
Internal Charges	188,782	58,509	64,234	64,234	70,659
Services	1,262,910	941,224	689,714	877,493	890,579
Total Operating Expenditures	<u>\$ 5,043,608</u>	<u>\$ 4,725,661</u>	<u>\$ 4,595,421</u>	<u>\$ 4,114,945</u>	<u>\$ 4,822,658</u>
Net Revenue	<u>\$ (433,889)</u>	<u>\$ 47,022</u>	<u>\$ 45,622</u>	<u>\$ 599,715</u>	<u>\$ 60,303</u>
Capital Outlay/Projects	-	563,615	511,000	510,274	180,000
Net Capital Projects	<u>\$ -</u>	<u>\$ 563,615</u>	<u>\$ 511,000</u>	<u>\$ 510,274</u>	<u>\$ 180,000</u>
Total General Fund Transfer In	<u>\$ 329,117</u>	<u>\$ 516,593</u>	<u>\$ 465,378</u>	<u>\$ -</u>	<u>\$ 119,697</u>

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Recreation Services - Capital

Project	FY2027	FY2028	FY2029	FY2030	FY2031	Total
19017 - West Granite Creek Park Improvements	500,000	-	-	-	-	500,000
22018 - Rec Svcs Pavement Preservation	400,000	400,000	400,000	400,000	400,000	2,000,000
23015 - Gateway Park	-	500,000	3,500,000	3,500,000	-	7,500,000
23017 - Parks Maintenance Shop	-	-	-	-	-	-
25004 - Light Pole Replacement	455,000	-	-	-	-	455,000
26003 - Parks & Recreation Master Plan	300,000	-	-	-	-	300,000
26020 - Playground Replacement	500,000	600,000	400,000	250,000	-	1,750,000
26021 - Field Light Renovation (LED) Heritage Park	-	-	675,000	-	-	675,000
26022 - Goldwater Road Reconstruction	-	-	-	-	-	-
26023 - Peavine Trail Fencing	120,000	-	120,000	-	-	240,000
27019 - Bill Vallely Field Concrete Replacement	250,000	-	-	-	-	250,000
27020 - Willow Creek Ramada	225,000	-	-	-	-	225,000
27021 - Park Facilities Resurfacing Projects	100,000	170,000	60,000	80,000	-	410,000
27617 - Land Acquisition - Ecosa Property	1,750,000	-	-	-	-	1,750,000
Capital Equipment	130,000	-	-	80,000	115,000	325,000
Replacement Vehicles	310,000	400,000	500,000	370,000	185,000	1,765,000
Golf Course Capital	180,000	90,000	20,000	-	-	290,000
Total	5,220,000	2,160,000	5,675,000	4,680,000	700,000	18,435,000

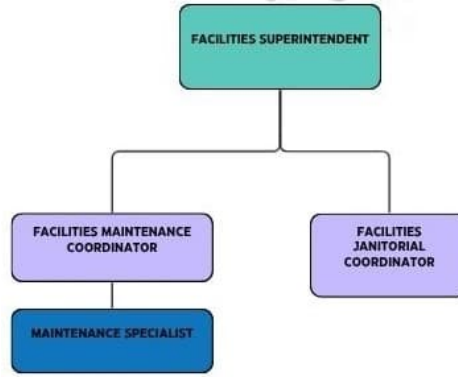
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Recreation Services Authorized Positions

Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
<u>Recreation Services Admin</u>				
Recreation Director	1.00	1.00	1.00	1.00
Deputy Recreation Services Director	1.00	1.00	1.00	1.00
Administrative Supervisor	1.00	1.00	1.00	1.00
Administrative Specialist	2.00	2.00	2.00	2.00
Total Recreation Admin Services Admin	5.00	5.00	5.00	5.00
<u>Parks Maintenance</u>				
Recreation Services Superintendent	1.00	1.00	1.00	1.00
Recreation Services Supervisor	2.00	2.00	2.00	2.00
Landscape Coordinator	1.00	1.00	1.00	1.00
Parks Maintenance Coordinator	1.00	1.00	1.00	1.00
Lakes Coordinator	1.00	1.00	1.00	1.00
Maintenance Specialist	1.00	1.00	1.00	1.00
Equipment Mechanic	1.00	1.00	1.00	1.00
Turf & Irrigation Specialist	1.00	1.00	1.00	1.00
Maintenance Technician	8.00	8.00	8.00	8.00
Total Parks, Lakes, Trails, and Landscape	17.00	17.00	17.00	17.00
<u>Recreation Programming</u>				
Recreation Program Manager	1.00	1.00	0.00	0.00
Recreation Supervisor	0.00	0.00	1.00	1.00
Recreation Coordinator	1.00	1.00	2.00	2.00
Administrative Specialist	1.00	1.00	0.00	0.00
Total Recreation Programming	3.00	3.00	3.00	3.00
<u>Trails and Open Space</u>				
Trails/Natural Parklands Manager	1.00	1.00	1.00	1.00
Recreation Services Supervisor	0.00	0.00	1.00	1.00
Forestry Crew Supervisor	1.00	1.00	0.00	0.00
Maintenance Coordinator	2.00	2.00	2.00	2.00
Trails & Natural Parklands Technician	0.00	0.00	0.00	1.00
Forestry Crew Technician	4.00	4.00	4.00	4.00
Total Forestry Crew	8.00	8.00	8.00	9.00
Total Parks & Recreation	33.00	33.00	33.00	34.00

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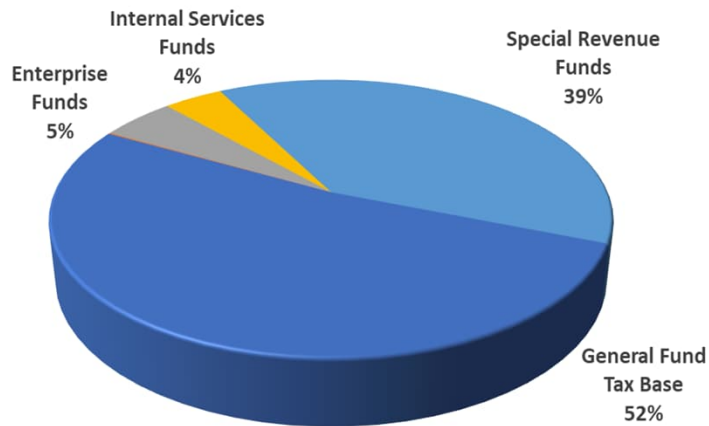
Facilities Maintenance



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Facilities Maintenance

FY27 Facilities Maintenance Funding Sources



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Facilities Maintenance

Facilities Maintenance Expenditure Summary				
Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries and Benefits	711,154	687,206	625,754	683,588
Operating				
Supplies	341,360	311,500	350,830	366,500
Internal Charges	277,833	234,660	263,129	252,041
Other Services & Charges	1,326,674	1,496,200	1,567,555	1,320,741
Debt Service	815,994	815,994	1,222,265	-
Total Operating Expenditures	3,473,015	3,545,560	4,029,533	2,622,870
Capital Outlay	2,923,170	761,320	2,461,320	5,333,750
Total Expenditures by Category	6,396,185	4,306,880	6,490,853	7,956,620

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Facilities Maintenance - Capital

Project	FY2026 Est	FY2027	FY2028	FY2029	FY2030	FY2031	Total
21008 - New City Hall	511,320	-	-	-	-	-	511,320
22013 - Parking Lots - Replace/Refurbish	250,000	250,000	250,000	-	-	-	750,000
26610 - Refurbish Rodeo Grounds	-	500,000	1,000,000	8,500,000	1,075,000	-	11,075,000
26611 - Rodeo Grounds-New Restrooms	-	1,500,000	-	-	-	-	1,500,000
26612 - Rodeo Grounds-New Sound System	600,000	-	-	-	-	-	600,000
26613 - Rodeo Grounds-Replace Seating Components	700,000	-	-	-	-	-	700,000
26614 - Rodeo Grounds-Announcer Stand	-	500,000	-	-	-	-	500,000
26615 - Rodeo Grounds-Fencing & Buffering	-	500,000	-	-	-	-	500,000
26616 - Rodeo Grounds-HVAC Systems	150,000	-	-	-	-	-	150,000
26617 - Rodeo Grounds-City Hall Statue	250,000	-	-	-	-	-	250,000
26618 - Rodeo Grounds-Replace Battery Backup	-	25,000	-	-	-	-	25,000
27007 - Maintenance Yard Pavement	450,000	-	-	-	-	-	450,000
27023 - Facilities Deferred Maintenance Program	-	1,500,000	-	-	-	-	1,500,000
27016 - Parking Garage Elevator Install	-	498,750	-	-	-	-	498,750
New Vehicle Purchase	-	60,000	-	-	-	-	60,000
Replacement Vehicles	45,144	-	60,000	-	60,000	60,000	225,144
Total	3,056,464	5,333,750	1,310,000	8,500,000	1,135,000	60,000	19,395,214

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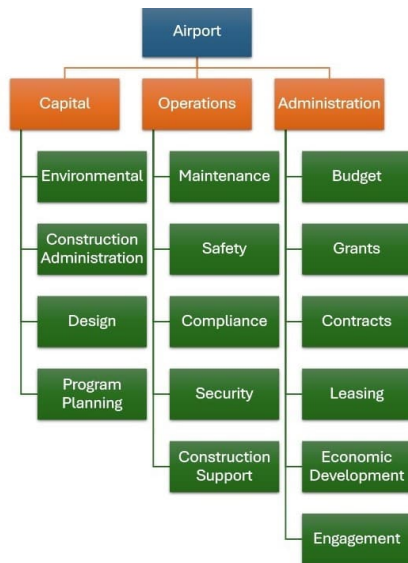
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Recreation Services Authorized Positions				
Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
<u>Facilities Maintenance</u>				
Facilities Superintendent	1.00	1.00	1.00	1.00
Maintenance Specialist	2.00	2.00	2.00	2.00
Facilities Coordinator	2.00	2.00	2.00	2.00
Custodian	2.00	2.00	1.00	1.00
Total Facilities Maintenance	7.00	7.00	6.00	6.00

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Airport

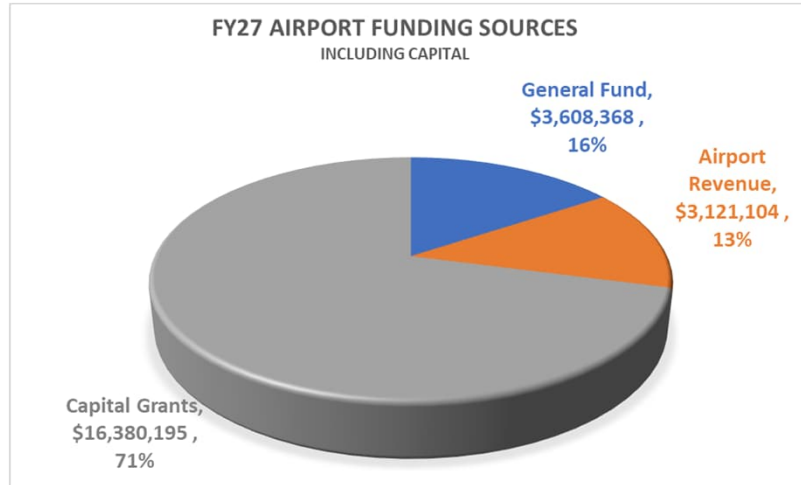


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Airport



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Airport Operations

Airport Expenditure Summary				
Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries and Benefits	1,610,687	1,726,174	1,721,523	2,145,306
Operating				
Supplies	147,304	197,536	197,656	201,300
Internal Charges	337,442	397,077	354,646	271,798
Other Services & Charges	678,139	994,791	761,180	694,123
Total Operating Expenditures	<u>2,773,572</u>	<u>3,315,578</u>	<u>3,035,005</u>	<u>3,312,527</u>
Capital Outlay	14,854,282	24,928,136	10,736,467	19,483,095
Total Expenditures by Category	<u>17,627,854</u>	<u>28,243,714</u>	<u>13,771,472</u>	<u>22,795,622</u>

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Airport Authorized Positions				
Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Airport Director	1.00	1.00	1.00	1.00
Airport Operations Manager	0.00	0.00	1.00	1.00
Operations & Maintenance Superintendent	1.00	1.00	0.00	0.00
Airport Services Manager	1.00	1.00	1.00	1.00
Capital Project Manager	1.00	1.00	1.00	1.00
Airport Leasing & Property Administrator	0.00	0.00	1.00	1.00
Airport Leasing & Property Specialist	1.00	1.00	0.00	0.00
Airport Operations Supervisor	2.00	2.00	2.00	2.00
Airport Marketing, Public Relations & Media Coordinator	0.00	0.00	1.00	1.00
Management Analyst	1.00	1.00	0.00	0.00
Airport Maintenance Coordinator	1.00	1.00	1.00	1.00
Airport Operations Specialist	1.00	1.00	1.00	1.00
Airport Operations Technician	2.00	2.00	2.00	4.00
Administrative Specialist	0.00	0.00	0.00	1.00
Total Airport	12.00	12.00	12.00	15.00

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Airport Capital - City Only

Project	FY2027	FY2028	FY2029	FY2030	FY2031	Future Years	Total
23007 - Bottleneck Hangar Complex Improvements	230,816	-	-	-	-	-	230,816
26017 - Airport Administration Rehabilitation	75,000	250,000	400,000	-	-	-	725,000
26018 - Airport Entrance Improvements	190,000	-	160,000	150,000	-	-	500,000
26019 - Airport Wayfinding	-	75,000	100,000	100,000	100,000	-	375,000
27013 - Terminal Development	75,000	200,000	-	-	-	500,000	775,000
90170 - Airport Pavement Preservation Prgrm	1,467,000	625,000	750,000	600,000	750,000	750,000	4,942,000
90232 - Hangar Make Ready Project	300,000	50,000	50,000	50,000	50,000	-	500,000
Capital Equipment	80,000	200,000	-	175,000	-	-	455,000
New Vehicles	-	-	-	500,000	-	-	500,000
Replacement Vehicles	160,000	1,400,000	80,000	580,000	-	-	2,220,000
Total	2,577,816	2,800,000	1,540,000	2,155,000	900,000	1,250,000	11,222,816

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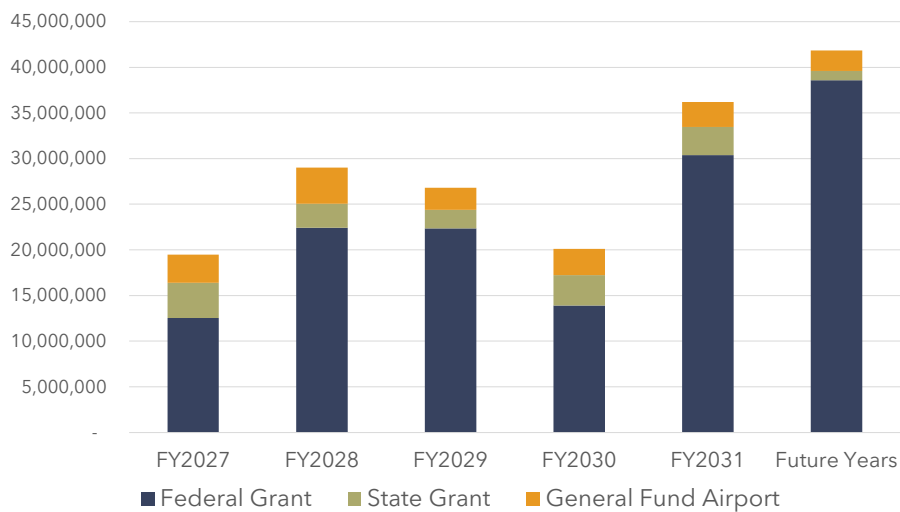
FY27 Budget Workshop #2

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Airport Capital - Grant Funded

Project	FY2027	FY2028	FY2029	FY2030	FY2031	Future Years	Total
21604 - Runway 3R/21L Extension	950,815	2,476,210	1,600,000	12,000,000	30,000,000	35,000,000	82,027,025
22607 - Taxiway D Rehabilitation	3,000,000	500,000	5,000,000	-	-	-	8,500,000
22608 - A/P West Ramp Rehabilitation	-	-	-	-	-	2,000,000	2,000,000
23026 - Land Acquisition - Grant Reimbursements	2,375,004	2,473,901	1,415,000	3,325,000	3,120,000	-	12,708,905
23603 - Airport North Ramp Rehabilitation	120,743	1,127,222	1,690,833	-	-	-	2,938,798
24605 - ARFF Airport Facility	3,099,500	10,255,500	11,400,000	-	-	-	24,755,000
24606 - Taxiway E Rehabilitation	-	-	-	-	375,000	3,600,000	3,975,000
24620 - Adot Apms Rw3L21R & Rw1230	-	-	300,000	-	200,000	-	500,000
25613 - Northeast Ramp	780,044	-	-	-	-	-	780,044
26602 - ARFF - Index B Truck	140,000	-	1,260,000	-	-	-	1,400,000
27606 - SW Ramp-Recon, Fence & Erosion Contro	1,626,653	148,791	-	-	-	-	1,775,444
27607 - Construct Wash Rack	315,790	-	-	-	-	-	315,790
27608 - Improve Service Road	184,211	500,000	500,000	-	-	-	1,184,211
27612 - Access Control Improvements	50,000	300,000	-	-	-	-	350,000
27613 - Terminal Vestibule & PBB	300,000	2,590,000	1,110,000	-	-	-	4,000,000
28601 - Taxiway-F Rehabilitation	1,648,373	2,000,000	725,000	2,625,000	1,600,000	-	8,598,373
29601 - Airport Master Plan Update	450,000	550,000	-	-	-	-	1,000,000
26026 - Hangar Development Phase 1	1,864,146	3,298,546	254,774	-	-	-	5,417,466
Total	16,905,279	26,220,170	25,255,607	17,950,000	35,295,000	40,600,000	162,226,056

Airport Capital - Funding Sources



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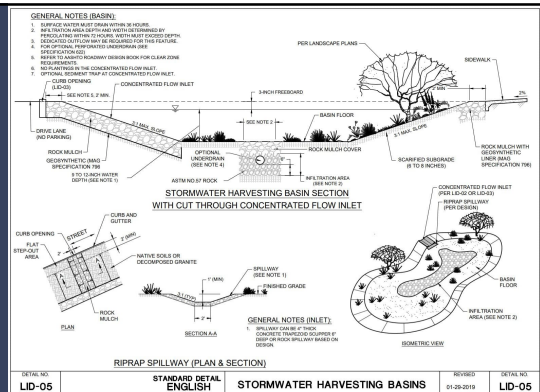
May 11, 2026

Airport - Fund Summary

	FY24 Actual	FY25 Actual	FY26 Budget	FY26 Est Ending	FY27 Budget
Operating Revenues					
Charges for Services	\$ 2,636,751	\$ 2,652,886	\$ 2,975,931	\$ 2,785,692	\$ 3,077,604
Intergovernmental/Operating Grants	681,360	291,137	247,980	325,807	-
Miscellaneous	29,120	34,219	28,137	28,137	32,000
Tax Revenue	11,333	9,883	10,000	10,000	10,000
Licenses and Permits	3,000	3,873	1,200	1,600	1,500
Total Revenues	\$ 3,361,564	\$ 2,991,998	\$ 3,263,248	\$ 3,151,236	\$ 3,121,104
Operating Expenditures					
Fire Department - ARFF	\$ 329,733	\$ 314,825	\$ 375,254	\$ 310,184	\$ 314,045
Airport Operations	2,752,377	2,773,572	3,312,833	3,032,260	3,312,527
Total Operating Expenditures	\$ 3,082,110	\$ 3,088,397	\$ 3,688,087	\$ 3,342,444	\$ 3,626,572
Net Revenue	\$ 279,454	\$ (96,399)	\$ (424,839)	\$ (191,208)	\$ (505,468)
Capital Outlay/Projects					
Capital Grant Revenue - Federal	\$ 892,136	\$ 4,189,217	\$ 18,845,482	\$ 6,401,650	\$ 12,554,820
Capital Grant Revenue - State	1,074,464	3,754,213	3,705,456	3,458,442	3,825,375
Proceeds from Internal Loans	-	930,048	-	-	-
Capital Outlay/Projects	2,444,506	14,854,282	24,928,136	10,736,467	19,483,095
Net Capital Projects	\$ (477,906)	\$ (5,980,804)	\$ (2,377,198)	\$ (876,375)	\$ (3,102,900)
Total General Fund Transfer In	\$ 198,452	\$ 6,077,203	\$ 2,802,037	\$ 1,067,583	\$ 3,608,368

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Engineering & Administrative Services



Engineering & Administrative Services

Engineering Expenditure Summary				
Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries and Benefits	2,047,677	2,360,904	2,230,152	2,525,351
Operating				
Supplies	21,340	36,518	32,773	36,668
Internal Charges	222,049	249,888	248,468	375,360
Other Services & Charges	25,966	36,565	37,080	38,680
Total Operating Expenditures	2,317,032	2,683,875	2,548,473	2,976,059
Capital Outlay	134,284	165,000	151,149	40,000
Total Expenditures by Category	2,451,316	2,848,875	2,699,622	3,016,059

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Engineering & Drainage

Yavapai County Flood Control District (YCFCD)

- Drainage Program Funding
 - Annual Intergovernmental agreement
 - Leverage annual YCFCD funding for priority projects (FY26 - \$890K)
 - Coordinate with Street funds for combined drainage and roadway improvements

- FY27 Budgeted Projects
 - Advance projects to reduce flooding risks
 - Dexter Drainage Improvements (\$200K)
 - Hornet Drive Drainage Improvements (\$780K)



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Environmental Services

Healthy Lakes Program

- Support water-based recreation as a key economic driver, generating more output than golf or wine industries and supporting more jobs than mining statewide
- Monitor and treat the City's four lakes
 - Watson Lake phosphorus and muck treatments
 - Upper Goldwater Lake muck treatment
- Groom Creek diversion structure improvements
- Save approximately \$263K annually through self-performed treatments (assuming one full treatment per lake each year)

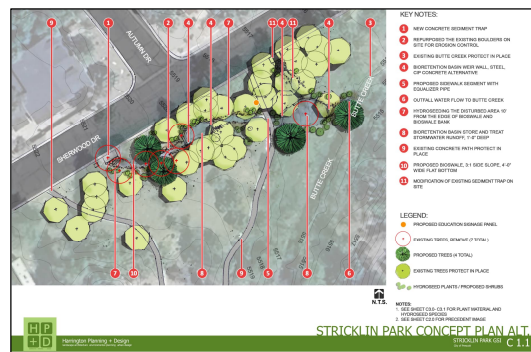


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Environmental Services

Green Stormwater Infrastructure (GSI) Program

- Advance watershed restoration to improve water quality, recreation, and riparian health, supporting cleaner and more consistent flows to Watson, Willow, and Goldwater Reservoirs
- Improve the quantity and quality of water feeding creeks and lakes, supporting aquifer recharge
- Design, construct, and maintain GSI
 - South Montezuma right-of-way (ROW)
 - Peavine swale/buffer between City facilities and trail
- Additional GSI project site
 - Stricklin Park



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Finance & Business Operations

Accreditation

- Accreditation through the American Public Works Association (APWA) is a nationally recognized mark of excellence
- Ensures the department meets the highest standards in safety, efficiency, and service delivery
- Strengthens accountability within the organization
- Reduces long-term operational risks
- Improves the City's ability to compete for grants and funding opportunities
- Represents a strategic investment in infrastructure quality
- Enhances public trust
- Supports sustainable community growth



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Public Works Authorized Positions - Engineering

Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
<u>Engineering</u>				
City Engineer	0.25	0.00	0.00	0.00
Drainage Engineer	0.00	0.50	0.50	0.50
Capital Project Manager	5.00	5.00	5.00	5.00
Real Estate Administrator	1.00	1.00	1.00	1.00
City Surveyor	1.00	1.00	0.00	0.00
Environmental Program Manager	0.70	0.70	0.70	0.70
Environmental Project Manager	1.00	1.00	1.00	1.00
Construction Inspection Supervisor	1.00	1.00	1.00	1.00
Senior Engineering Technician	0.50	1.00	2.00	2.00
Stormwater Specialist	0.70	0.70	0.70	0.70
Construction Inspector	5.00	5.00	5.00	5.00
Building Inspector	0.50	0.00	0.00	0.00
Engineering Technician	0.40	0.00	0.00	0.00
Permit Technician/Plans Examiner	0.40	0.00	0.00	0.00
Total Engineering	17.45	16.90	16.90	16.90

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Fleet Management

Fleet Management

Fleet Expenditure Summary				
Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries and Benefits	1,778,323	2,037,933	1,911,831	2,074,643
Operating				
Supplies	21,340	36,518	32,773	36,668
Internal Charges	222,049	249,888	248,468	375,360
Other Services & Charges	25,966	36,565	37,080	38,680
Total Operating Expenditures	<u>\$ 2,047,678</u>	<u>\$ 2,360,904</u>	<u>\$ 2,230,152</u>	<u>\$ 2,525,351</u>

Fleet Management

Revolving Inventory

- Increase for parts inventory; varies based on repair needs and additional vehicles

Gas, Oil & Lubricants

- Shop supplies to support maintenance; increase for additional vehicles

Software Systems & Maintenance

- Cost increases for Fleet Management software

Maintenance - Machinery & Equipment

- Includes generator contract and expanded maintenance needs



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Public Works Authorized Positions - Fleet Services

Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
<u>Fleet Services</u>				
Fleet Manager	1.00	1.00	1.00	1.00
Fleet Services Supervisor	0.00	0.00	1.00	1.00
Administrative Coordinator	1.00	1.00	1.00	1.00
Senior Equipment Mechanic	2.00	2.00	1.00	1.00
Parts and Service Specialist	2.00	2.00	2.00	2.00
Equipment Mechanic	5.00	5.00	5.00	5.00
Total Fleet Services	11.00	11.00	11.00	11.00

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Fleet Management

Department/ Division	Replacement Vehicles	New Vehicles	Total Budget Request
Airport	3		\$220,000
Fire	8	1	\$4,795,000
Police	14	7	\$2,255,000
Information Technology		2	\$82,000
Public Works	19	7	\$3,478,000
Recreation Services	7	2	\$535,000
Total Requested City Wide	51	19	\$11,365,000

Current fleet total in FY26 is 525 vehicles including IGA vehicles (5 CV, 7 PV, 9 Groom)

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Utility Operations



Public Works - Utility Operations

Utilities Expenditure Summary				
Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries and Benefits	7,288,848	7,386,965	7,316,683	7,599,317
Operating				
Supplies	1,988,221	2,164,975	2,395,816	3,115,625
Internal Charges	4,921,425	5,244,065	5,519,502	5,815,956
Other Services & Charges	6,278,721	8,481,669	7,376,446	8,142,485
Debt Service	9,109,642	9,272,344	9,272,344	9,904,609
Total Operating Expenditures	29,586,857	32,550,018	31,880,791	34,577,992

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Water Production

Lead & Copper Program

- Comply with U.S. Environmental Protection Agency (EPA) requirements
- Identify and inventory all service connections

South Tank Repair

- Finalize materials and vendor selection
- Construction scheduled for October 2026

PFAS Study

- Develop treatment strategy
- Evaluate cost to connect to other systems (State funded)



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Water Distribution

Insert-a-Valve Program

- Enhance system control through installation on pressurized mains
- Reduce service disruptions by minimizing shutdown areas



Weed Abatement

- Provide contracted vegetation management at remote sites and easements
- Mitigate fire risk and support ongoing system maintenance



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Public Works Authorized Positions - Utilities				
Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Utilities				
Public Works Director	0.50	0.50	0.50	0.50
Deputy Public Works Director	1.00	0.50	0.50	0.50
Field Operations Manager	0.00	0.50	0.50	0.50
Water Resource/Environmental Svcs Manager	1.00	0.00	0.00	0.00
Utilities Manager	1.00	1.00	1.00	1.00
Capital Program Manager	0.66	0.66	0.66	0.66
Financial & Business Operations Manager	0.50	0.00	0.00	0.00
City Engineer	0.50	0.00	0.00	0.00
Drainage Engineer	0.00	0.50	0.50	0.50
Senior Infrastructure Analyst	1.00	1.00	1.00	1.00
Civil Engineer/Supervisor	0.67	0.00	0.00	0.00
Operations Manager	0.00	0.50	0.50	0.50
Water Resource Project Manager	2.00	0.00	0.00	0.00
Water Superintendent	1.00	1.00	1.00	1.00
Wastewater Superintendent	1.00	1.00	1.00	1.00
Environmental Program Manager	0.30	0.30	0.30	0.30
Water Operations Supervisor	2.00	2.00	2.00	2.00
Wastewater Collection Supervisor	2.00	2.00	2.00	2.00
WW Treatment Plant Operations Supervisor	1.00	2.00	2.00	2.00
Management Analyst	0.50	0.50	0.50	0.50
Senior Engineering Technician	0.50	0.00	0.00	0.00
Stormwater Specialist	0.30	0.30	0.30	0.30
Senior WW Treatment Plant Operator	2.00	2.00	2.00	2.00
Wastewater Treatment Plant Operator	5.00	6.00	6.00	6.00
WWTP Lab Tech/Relief Operator	1.00	0.00	0.00	0.00
Engineering Technician	0.60	0.00	0.00	0.00
Building Inspector	0.50	0.00	0.00	0.00
Administrative Coordinator	1.50	1.50	1.50	1.50
Elect Maint & SCADA Tech	1.00	1.00	1.00	1.00
Maintenance Specialist	5.00	6.00	6.00	6.00
Water Protection Specialist	2.00	2.00	2.00	2.00
Water Operator	5.00	5.00	5.00	5.00
Senior Utility Worker	11.00	11.00	11.00	11.00
Permit Technician/Plans Examiner	0.60	0.00	0.00	0.00
Development Coordinator/Records Control	0.67	0.67	0.67	0.67
Accounts Payable/Purchasing Specialist	0.50	0.50	0.50	0.50
Utility Worker	19.00	19.00	19.00	19.00
Administrative Specialist	1.00	2.00	3.00	3.00
Office Assistant	2.00	1.00	0.00	0.00
Total Utilities	75.80	71.93	71.93	71.93

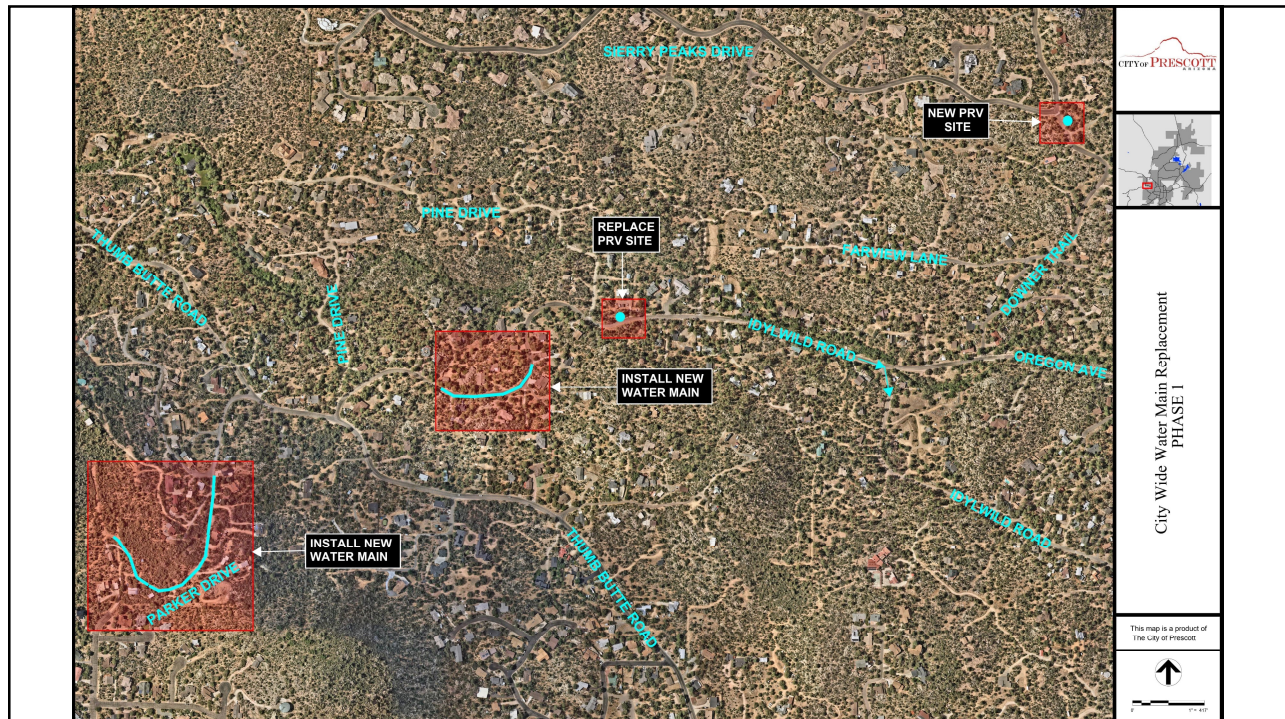
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Water Production and Distribution - Capital

Project Name	FY27 Budget	Project Total
Citywide Water Main Replacement Program	\$6M	\$2M Annually
Zone 24/27 Water Pipeline Upsizing	\$2.25M	\$6.26M
Water Meter Replacement Program (Year 4 of 5)	\$3.14M	\$12M
Copper and Lead Pipe Inspection	\$700k Annually	\$3.5M
Deep Well Water Main Upsize DA (Exhibit H)*	\$500k	\$500k
Pioneer Parkway 16" Water Main*	\$650k	\$650k
Age & Condition Infrastructure Study	\$300k	\$500k
Zone 61 Water Main Upgrade	\$200k	\$4M
Zone 41Mingus Pump Station, Tank and Pipeline	\$2.5M	\$9.5M

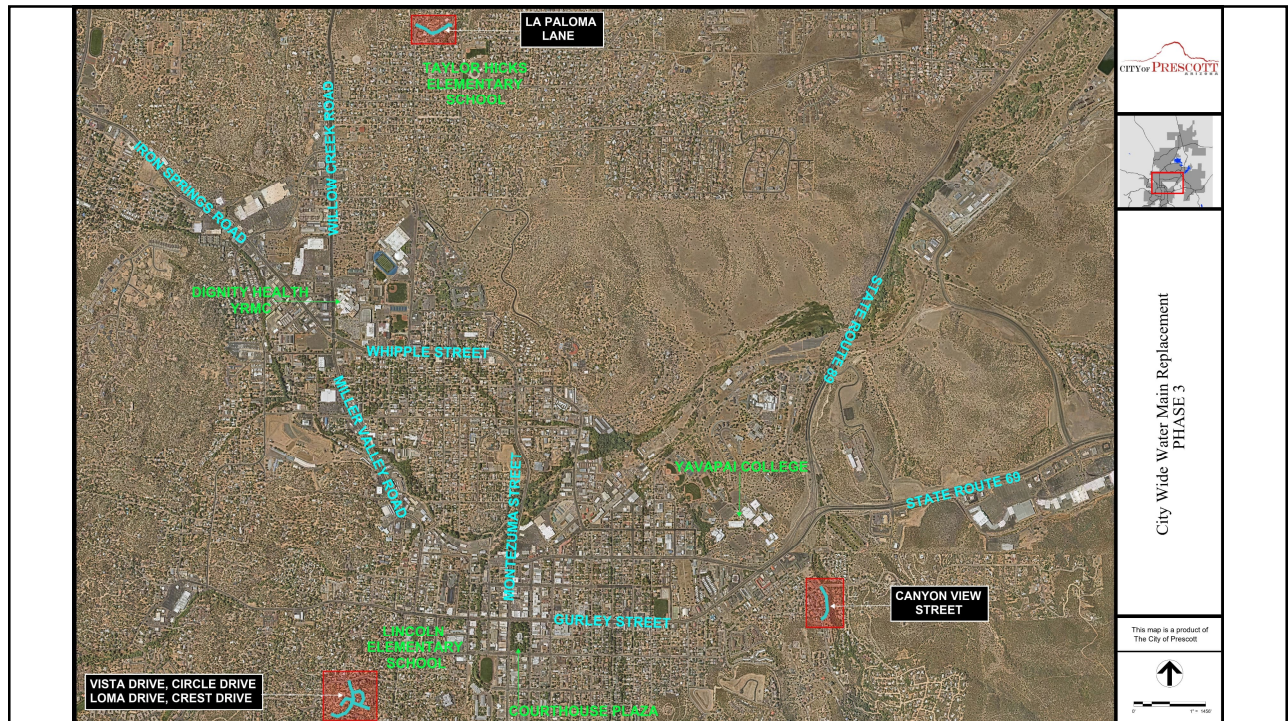
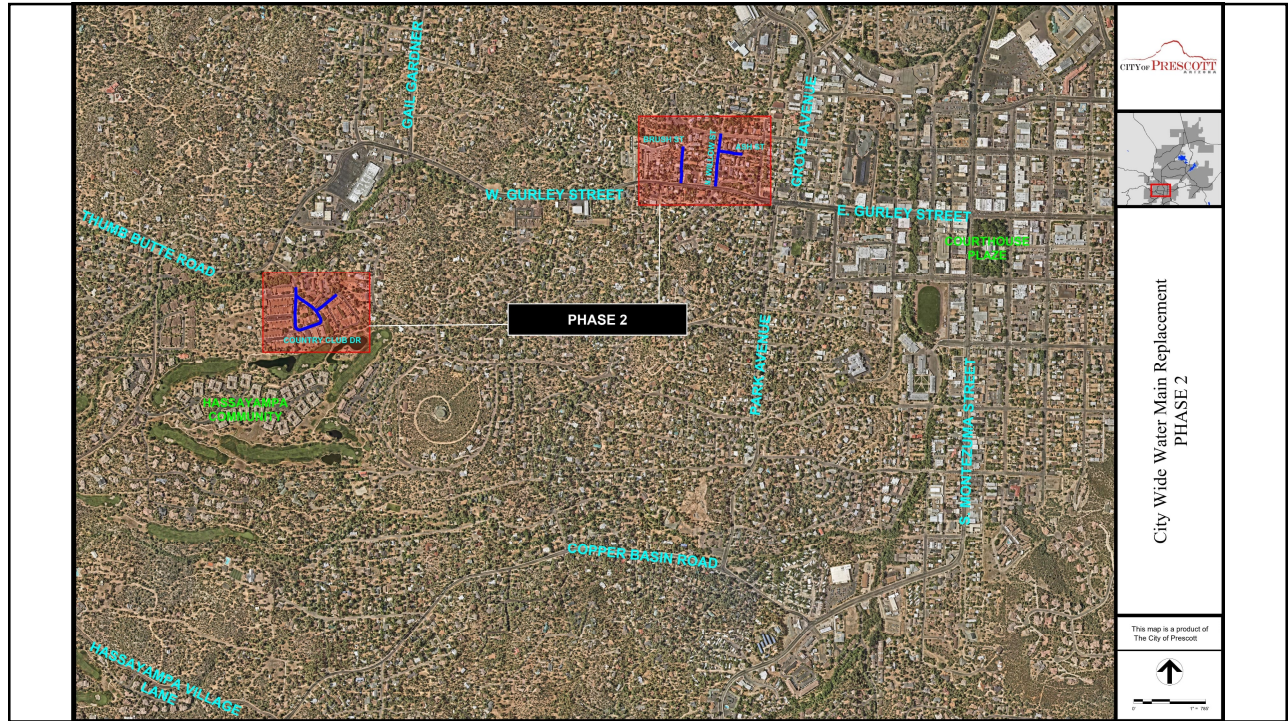
*Development Agreement obligations

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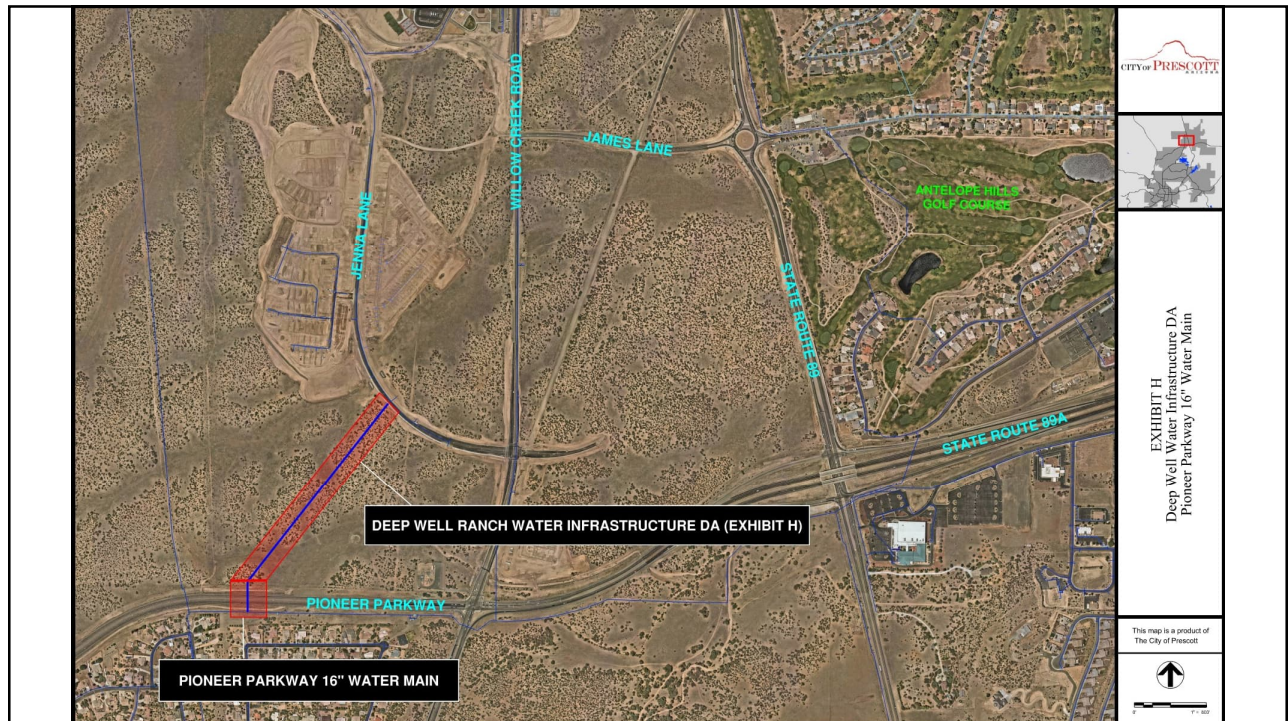
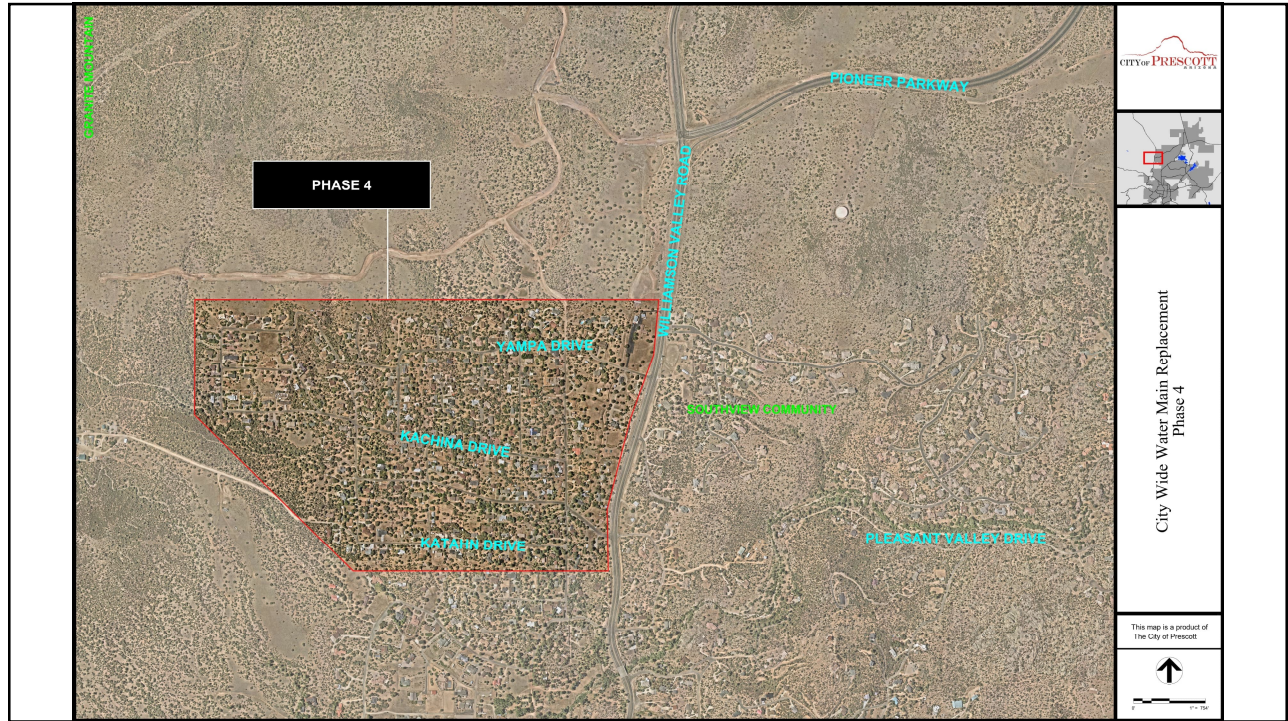
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FY27 Budget Workshop #2

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Water Fund

	5 Year Projection							
	FY25 Actual	FY26 Budget	FY26 Est Actual	FY27 Budget	FY28 Projection	FY29 Projection	FY30 Projection	FY31 Projection
Revenues								
Water Sales	22,339,135	23,500,000	23,500,000	25,500,000	26,010,000	26,530,200	27,060,804	27,602,020
Water Connection Fees	255,069	180,000	230,000	210,000	210,000	210,000	210,000	210,000
Aquifer Protection Fee	290,704	300,000	300,000	300,000	500,000	500,000	-	-
Water Resource Development Fee	648,337	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Water System Impact Fee	2,374,955	1,625,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Miscellaneous/Interest Earnings	1,962,759	353,000	2,626,630	810,000	810,000	810,000	810,000	810,000
Total Revenues	27,870,959	26,358,000	30,056,630	30,220,000	30,930,000	31,450,200	31,480,804	32,022,020
Capital Sources / Bond Proceeds	13,983,616	12,491,053	8,511,165	2,550,000	-	500,000	4,500,000	6,252,000
Total Revenues and Other Sources	\$ 41,854,575	\$ 38,849,053	\$ 38,567,795	\$ 32,770,000	\$ 30,930,000	\$ 31,950,200	\$ 35,980,804	\$ 38,274,020
Expenditures								
Operations	23,121,687	19,383,523	17,735,212	21,300,076	21,254,996	21,732,767	21,583,633	22,354,058
Water System Capital Projects	8,412,826	23,089,964	13,929,335	16,354,335	12,324,500	8,082,375	8,269,875	8,233,500
Aquifer Protection Capital Projects	139,052	682,751	219,000	200,000	500,000	500,000	-	-
Alt Water Sources Capital Projects	218,738	395,000	90,000	100,000	-	-	-	-
Water System Impact Capital Projects	1,812,609	2,645,650	870,905	1,370,000	1,732,750	931,000	461,000	1,752,000
Transfers Out	681,264	102,264	-	-	-	-	-	-
Total Expenditures	\$ 34,386,176	\$ 46,299,152	\$ 32,844,452	\$ 39,324,411	\$ 35,812,246	\$ 31,246,142	\$ 30,314,508	\$ 32,339,558
Ending Balance, 6/30								
Net Change in Fund Balance	\$ 7,468,399	\$ (7,450,099)	\$ 5,723,343	\$ (6,554,411)	\$ (4,882,246)	\$ 704,058	\$ 5,666,296	\$ 5,934,462
Fund Balance - Beginning	18,325,377	25,637,509	25,637,509	31,360,852	24,806,441	19,924,195	20,628,253	26,294,549
Fund Balance - Ending	\$ 25,637,509	\$ 18,187,410	\$ 31,360,852	\$ 24,806,441	\$ 19,924,195	\$ 20,628,253	\$ 26,294,549	\$ 32,229,011

Wastewater Collection

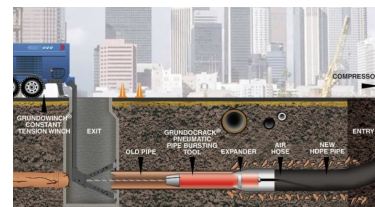
Lift Station Repair Program

- Upgrade pumps and control panels (Forest Trails, pictured right)



Trenchless Repair Program

- Rehabilitate pipelines using pipe bursting methods
- Perform targeted sewer main point repairs



Manhole Repair & Replacement Program

- Improve system integrity and access

Centralization Cost Analysis

- Evaluate costs and benefits of system centralization to support long-term planning



Wastewater Treatment

Aeration Diffuser Membrane Replacement

- Replace membranes to improve air distribution and process efficiency

Blower Rehabilitation & Repair

- Rehabilitate blowers to provide air to the treatment process

Traveling Bridge Filter Rehabilitation

- Rehabilitate mechanical components in FY27, following media replacement completed in FY25



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Wastewater Collection - Capital

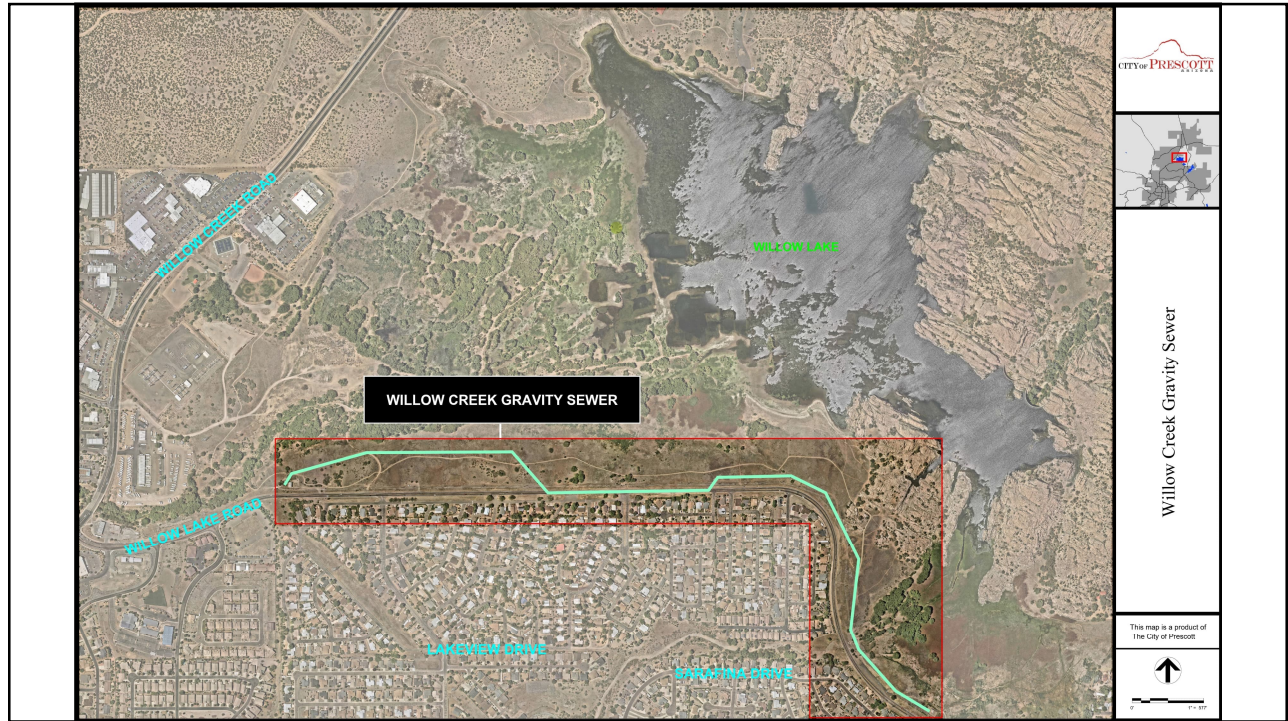
Project Name	FY27 Budget	Project Total
Sundog Trunk Main Phase C3	\$8.65M	\$43M
Deep Well Wastewater and Airport Distribution Loop*	\$2.5M	\$21.5M
Willow Creek Gravity Sewer	\$7.8M	\$14M
Prescott East Airport Regional Lift Station*	\$750k	\$7.3M
Prescott Lakes Parkway Lift Station*	\$250k	\$1.47M
Wildwood Gravity Sewer Improvements	\$1.3M	\$1.35M
Lillian Ln Receiving Station Upgrade & Pipeline	\$400k	\$4.4M
Willow Lake Dam Repair: Discharge Valve	\$250k	\$1.75M

*Development Agreement obligations

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FY27 Budget Workshop #2

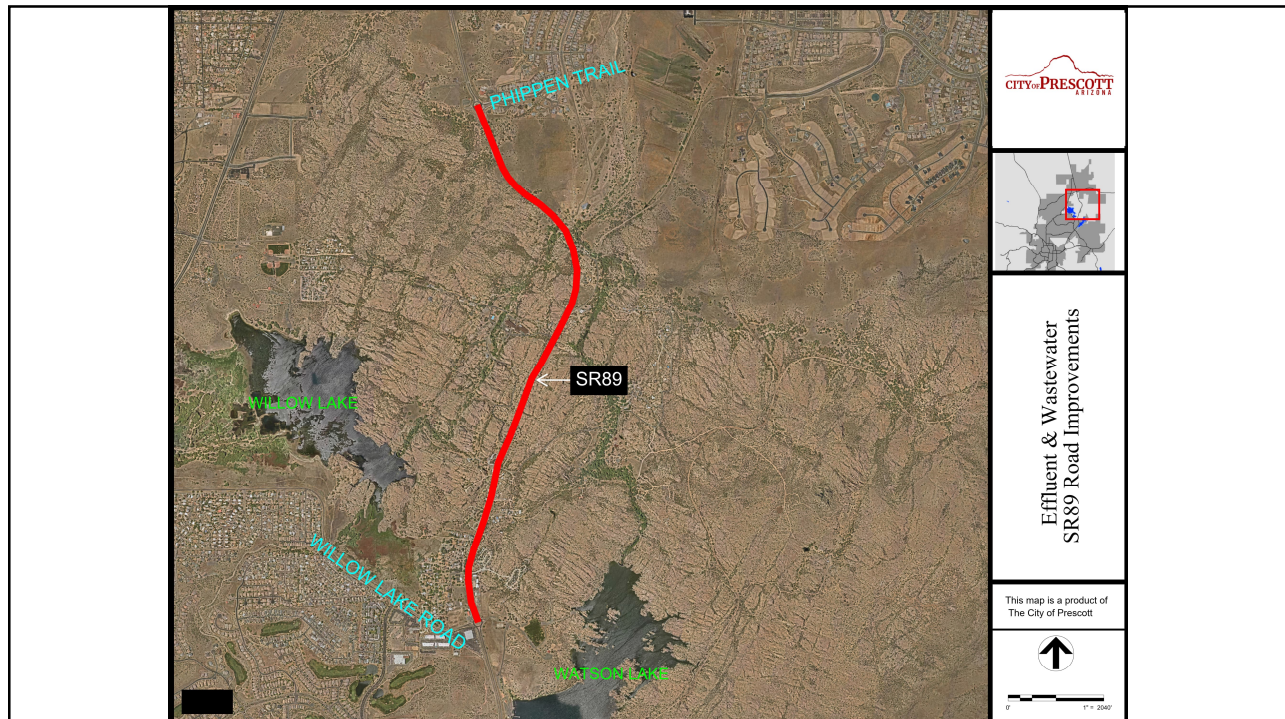
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Wastewater Treatment - Capital

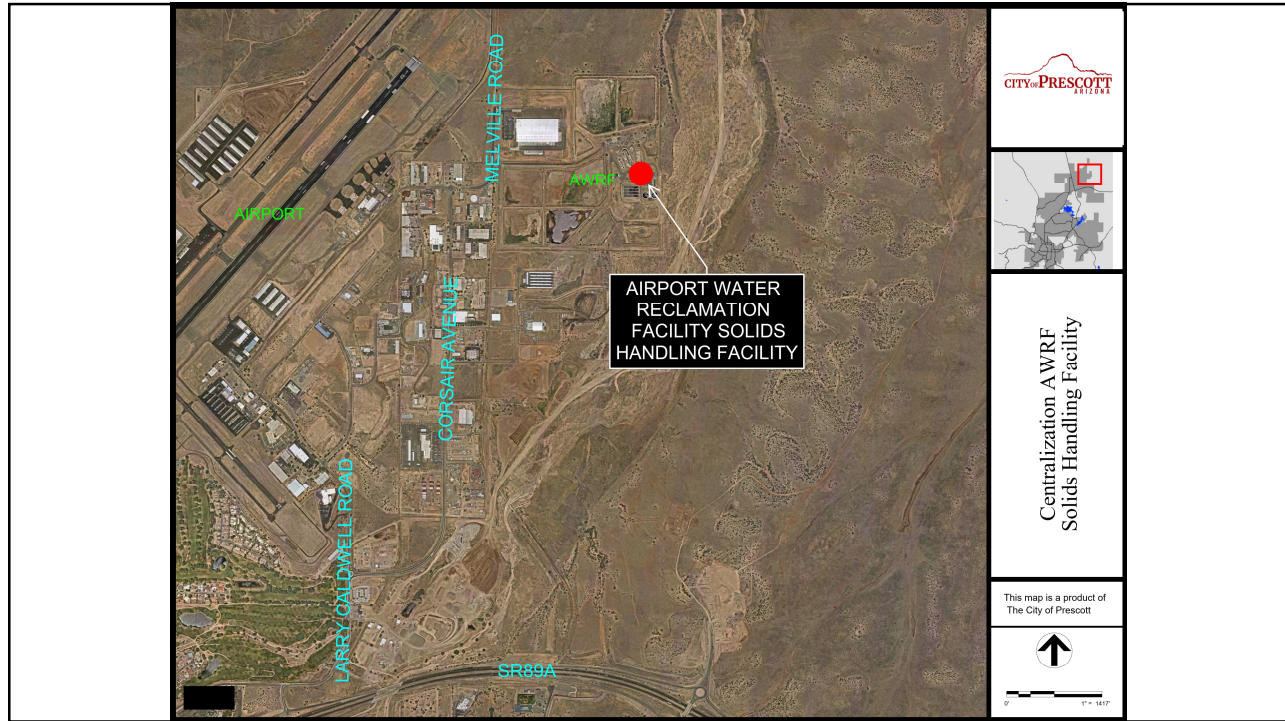
Project Name	FY27 Budget	Project Total
Centralization - Effluent and Wastewater Pipelines & SR89 Improvements	\$2.3M	\$28.2M
Centralization - AWRF Solids Handling Facility	\$6.2M	\$12.6M

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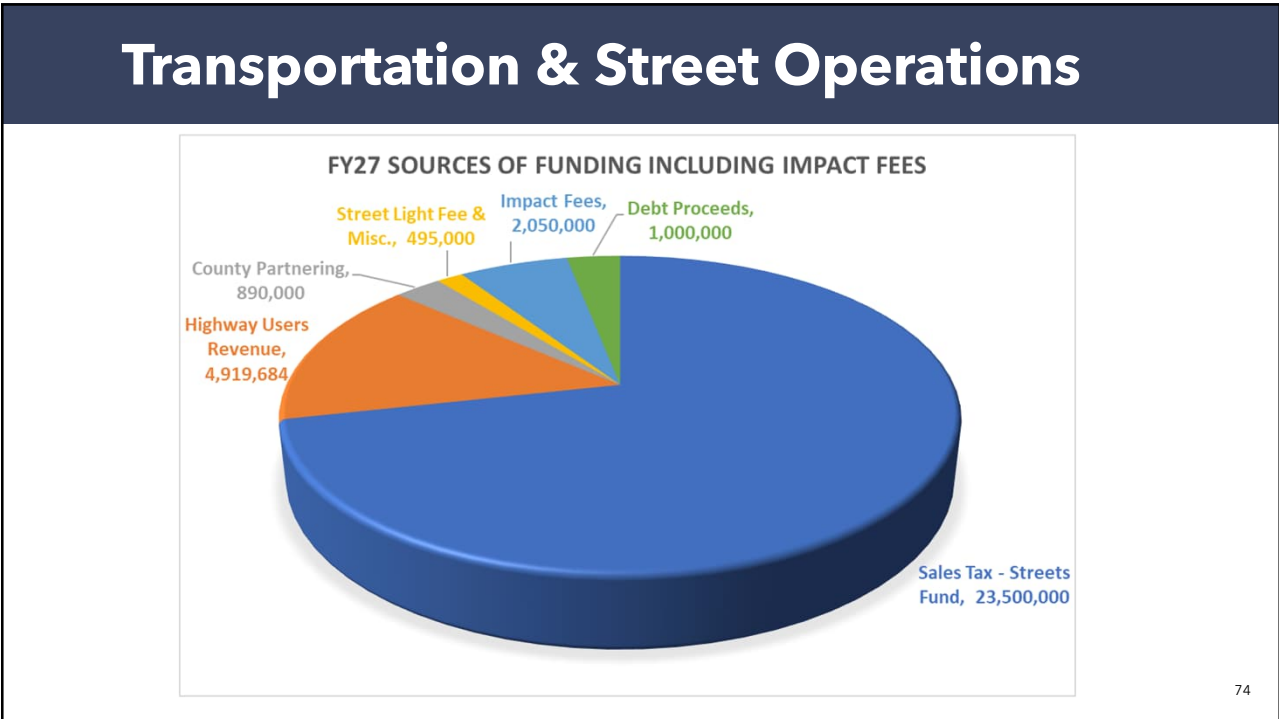
FY27 Budget Workshop #2

May 11, 2026



Wastewater Fund

	FY25 Actual	FY26 Budget	FY26 Est Ending	5 Year Projection				
				FY27 Budget	FY28 Projection	FY29 Projection	FY30 Projection	FY31 Projection
Revenues								
Wastewater Service Fees	18,817,641	20,600,000	20,735,000	23,335,000	24,968,500	25,967,200	26,746,200	27,548,600
Wastewater Impact Fees	1,259,783	1,500,000	1,500,000	1,500,000	1,545,000	1,591,000	1,639,000	1,688,000
Effluent Sales	891,625	700,000	775,000	800,000	800,000	800,000	800,000	800,000
Miscellaneous/Interest Earned	666,615	155,000	455,000	295,000	295,000	295,000	295,000	295,000
Total Revenues	21,635,664	22,955,000	23,465,000	25,930,000	27,608,500	28,653,200	29,480,200	30,331,600
Capital Sources / Bond Proceeds	406,033	12,962,165	3,684,132	27,862,500	38,837,500	35,158,625	20,428,625	27,968,000
Total Revenues and Other Sources	\$22,041,697	\$35,917,165	\$27,149,132	\$53,792,500	\$66,446,000	\$63,811,825	\$49,908,825	\$58,299,600
Expenditures								
Operating - Personnel	\$ 4,037,856	\$ 4,310,689	\$ 4,391,674	\$ 4,446,833	\$ 4,669,000	\$ 4,902,000	\$ 5,147,000	\$ 5,404,000
Operating - Non-Personnel	6,794,416	7,926,537	8,205,859	8,064,051	8,225,000	8,390,000	8,558,000	8,729,000
Debt Service	4,786,758	4,819,595	4,819,595	4,816,193	4,816,524	4,813,006	4,480,591	4,480,591
New Debt Service	-	-	-	-	1,811,656	4,042,011	6,061,096	7,234,268
Operations	15,619,030	17,056,821	17,417,128	17,327,077	19,522,180	22,147,017	24,246,687	25,847,859
Wastewater System Capital Projects	3,126,906	14,669,848	6,901,069	24,000,000	28,358,000	23,789,750	15,166,000	19,433,250
Wastewater Impact Capital Projects	1,310,276	5,164,741	3,050,496	8,392,000	16,630,250	16,179,375	9,120,625	11,880,250
Transfers Out	540,807	76,698	-	-	-	-	-	-
Total Expenditures	\$20,597,019	\$36,968,108	\$27,368,693	\$49,719,077	\$64,510,430	\$62,116,142	\$48,533,312	\$57,161,359
Ending Balance, 6/30								
Net Change in Fund Balance	\$ 1,444,678	\$ (1,050,943)	\$ (219,561)	\$ 4,073,423	\$ 1,935,570	\$ 1,695,683	\$ 1,375,513	\$ 1,138,241
Fund Balance - Beginning	11,344,444	12,789,122	12,789,122	12,569,561	16,642,984	18,578,554	20,274,237	21,649,750
Fund Balance - Ending	\$12,789,122	\$11,738,179	\$12,569,561	\$16,642,984	\$18,578,554	\$20,274,237	\$21,649,750	\$22,787,991



Transportation & Street Operations

Streets Expenditure Summary				
Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries and Benefits	3,900,389	4,426,155	4,104,024	4,668,945
Operating				
Supplies	859,142	989,650	951,784	1,088,000
Internal Charges	1,115,068	1,006,379	1,005,788	1,130,721
Other Services & Charges	1,154,124	1,363,022	1,137,321	1,920,725
Debt Service	1,980,662	1,945,785	1,945,785	1,949,960
Total Operating Expenditures	9,009,385	9,730,991	9,144,702	10,758,351

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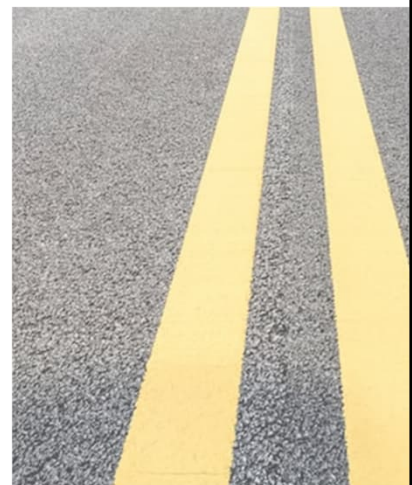
Transportation Services

YPlan/CYMPO Fund Increase (\$350k)

- Support regional planning and coordination efforts
- Position the City for grant funding and legislative requests
- Include projects such as Downtown SS4A (DIPPSI)
- Allow for optional in-kind service contributions

Pavement Marking (Striping) Operations In-House

- Add long-line truck thermoplastic and short-line applicators
- Utilize Striping Operator (hired FY26) to manage inventory and lead applications
- Improve schedule control and increase restriping frequency



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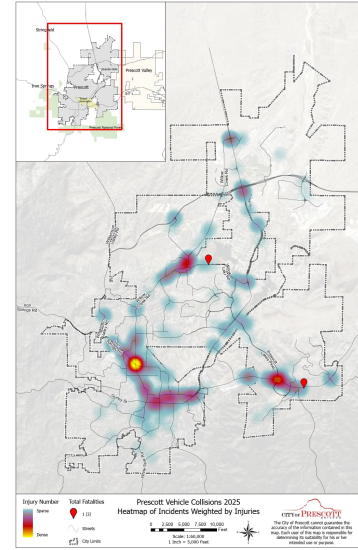
Transportation Services

Citywide Serious Injury/Fatality Collision Root-Cause Analysis (\$100k)

- Strategic Plan alignment to analyze and understand root causes of collisions citywide
- Develop mitigation strategies to reduce crashes

Willow Creek Road & Willow Lake Road Intersection Study (\$150K)

- Evaluate congestion and future transportation needs
- Recommend intersection improvements to support growth
- Add fourth leg for access to the Mortimer property
- Consider widening Willow Creek Road (from Willow Lake Road to Commerce)



Street Operations

Street Maintenance Materials

- Asphalt for street repairs and maintenance
- Concrete for deteriorating sidewalks, curbs, and gutters

Contracted Services

- Maintain rights-of-way through mowing for accessibility, visibility, and safety
- Trim trees to improve sight distance and prevent roadway and sidewalk obstructions



FY27 Budget Workshop #2

May 11, 2026

Public Works Authorized Positions - Streets				
Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
<u>Street Maintenance</u>				
Public Works Director	0.25	0.25	0.25	0.25
Deputy Public Works Director	0.50	0.50	0.25	0.25
Field Operations Manager	0.00	0.00	0.25	0.25
Capital Program Manager	0.34	0.34	0.34	0.34
Transportation Manager	1.00	1.00	1.00	1.00
Civil Engineer/Supervisor	0.33	0.00	0.00	0.00
Capital Projects Manager	0.00	1.00	1.00	1.00
Pavement Program Manager	1.00	0.00	0.00	0.00
Financial & Business Operations Manager	0.25	0.00	0.00	0.00
Operations Manager	0.00	0.25	0.25	0.25
Street Maintenance Superintendent	1.00	1.00	1.00	1.00
Transportation Superintendent	0.00	0.00	0.00	1.00
Traffic Signal Supervisor	1.00	1.00	1.00	1.00
Management Analyst	0.25	0.25	0.25	0.25
Streets Supervisor	1.00	2.00	2.00	2.00
Traffic Control Supervisor	1.00	1.00	1.00	1.00
Striping Operator	0.00	1.00	1.00	1.00
Traffic Signal Specialist	2.00	2.00	2.00	2.00
Engineering Technician	1.00	1.00	1.00	1.00
Administrative Coordinator	0.75	0.75	0.75	0.75
Senior Equipment Operator	4.00	4.00	4.00	4.00
Signs and Markings Technician	0.00	1.00	1.00	1.00
Development Coordinator/Records Control	0.33	0.33	0.33	0.33
Equipment Operator	18.00	17.00	17.00	17.00
Traffic Control Worker	2.00	2.00	2.00	2.00
Accounts Payable/Purchasing Specialist	0.25	0.25	0.25	0.25
Administrative Specialist	1.00	2.00	2.00	2.00
Office Assistant	1.00	0.00	0.00	0.00
Total Street Maintenance	38.25	39.92	39.92	40.92
Total Public Works	173.00	171.00	171.00	172.00

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Street Circulation - Capital

Project Name	FY27 Budget	Project Total
Intersection Signalization Program (Smoke Tree)	\$350k	\$600k
Sidewalk Repair and Replacement Program	\$1M annually	\$5M
Downtown Street Bollards Phase 3	\$300k Year 3 of 5	\$1.5M
Willow Creek Rd Improvements between Jenna and James (Grant Applied \$600k)	\$1.38M	\$2.88M
SR89/SR89A On-ramp	\$1M	*ADOT Project
SR89/89A Turn Lane Extension	\$400k	\$400k
Bridge Maintenance Program	\$250k	Program
Miller Valley Rd Sidewalk Replacement	\$2.5M	\$5.5M
Phippen Trail Crossing*	\$1M	\$10M

*Development Agreement obligation ⁸⁰



Sidewalk Repair and Replacement Program

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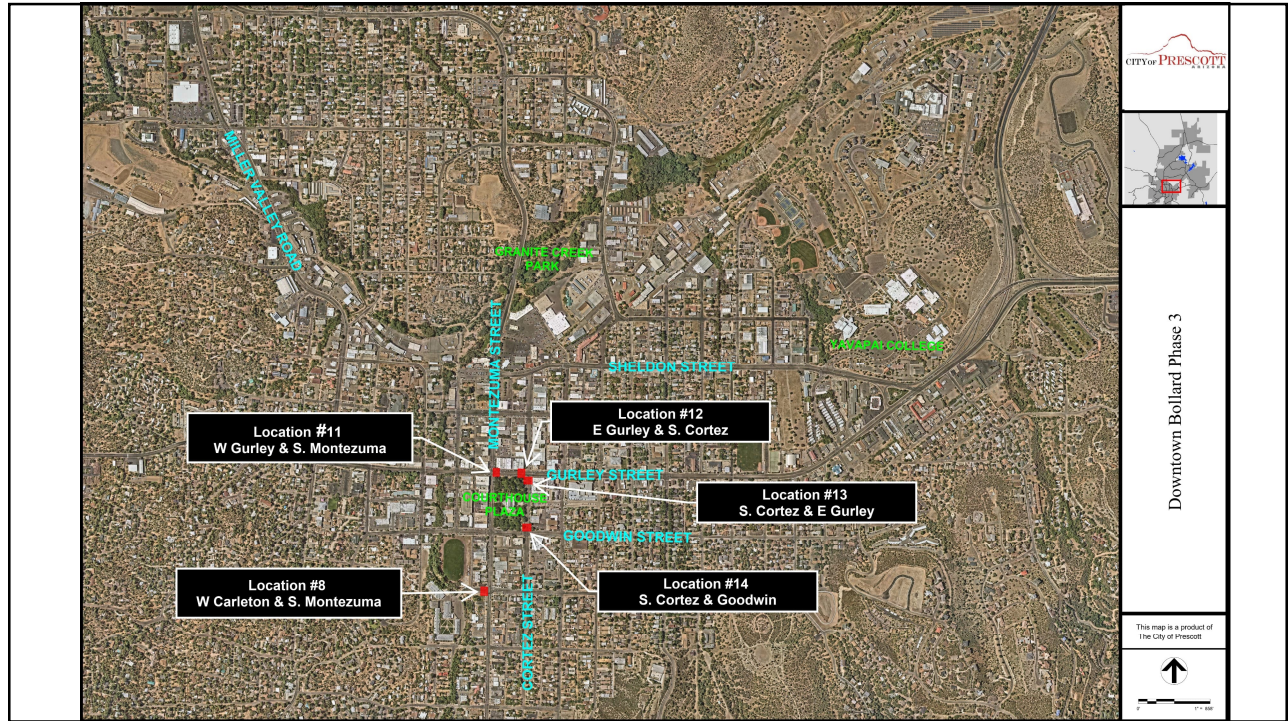


Downtown Street Bollards Phase 3

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FY27 Budget Workshop #2

May 11, 2026



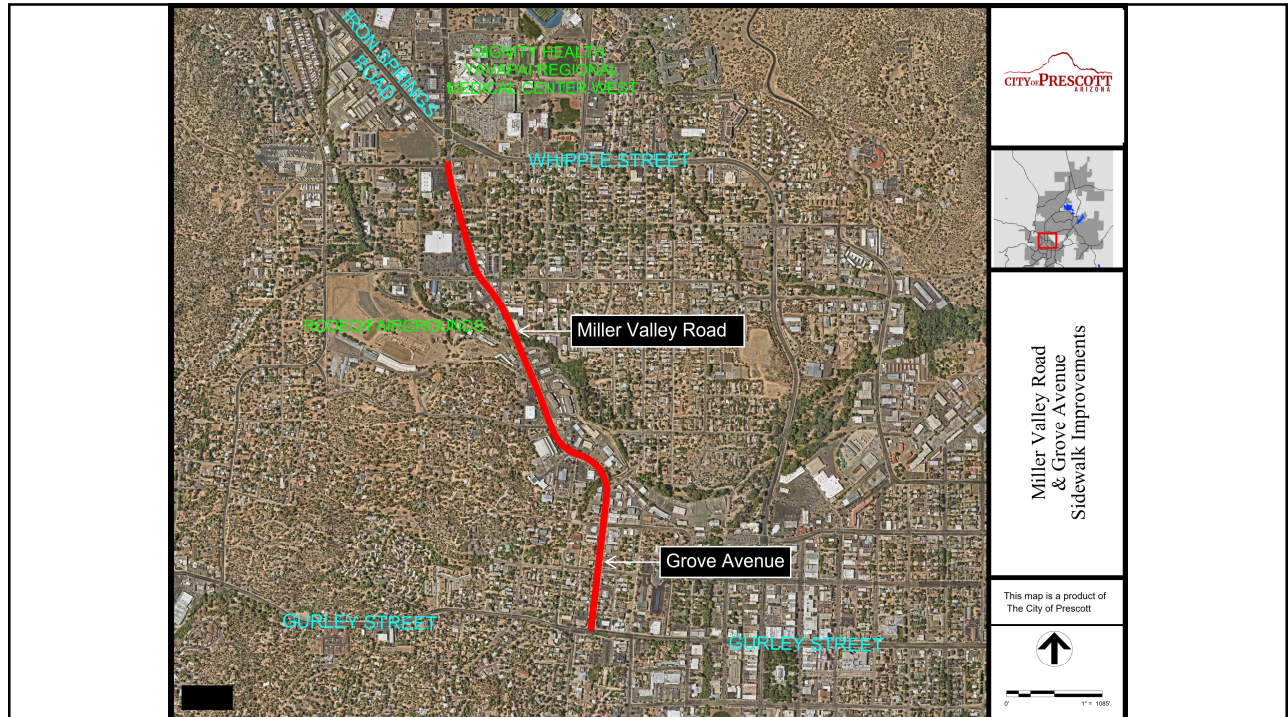
Willow Creek Rd. Improvements (\$600k Grant Applied) SR89/SR89A Turn Lane Extension SR89/89A On-ramp Improvements





Miller Valley Sidewalk Improvements

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Street Reconstruction, Preservation, & Drainage

Project Name	FY27 Budget	Project Total
Whetstine Reconstruction	\$800k	\$2M
Pavement Preservation Program	\$9M Annually	Program
Pavement Reconstruction Program	\$5.6M	\$3M Annually
Dexter Neighborhood Drainage Improvements Ph 1*	\$200k	\$1.45M
Hornet Drive Drainage Improvements*	\$780k	\$850k
Double D Road Reconstruction & Drainage Improvements*	\$300k	\$2.45M
Cherry Drive Roadway Improvements	\$1.1M	\$1.7M
Citywide Drainage Improvements*	\$890k	YC Funding

*Funded/partially funding through Yavapai County Flood Control District - Annual funding

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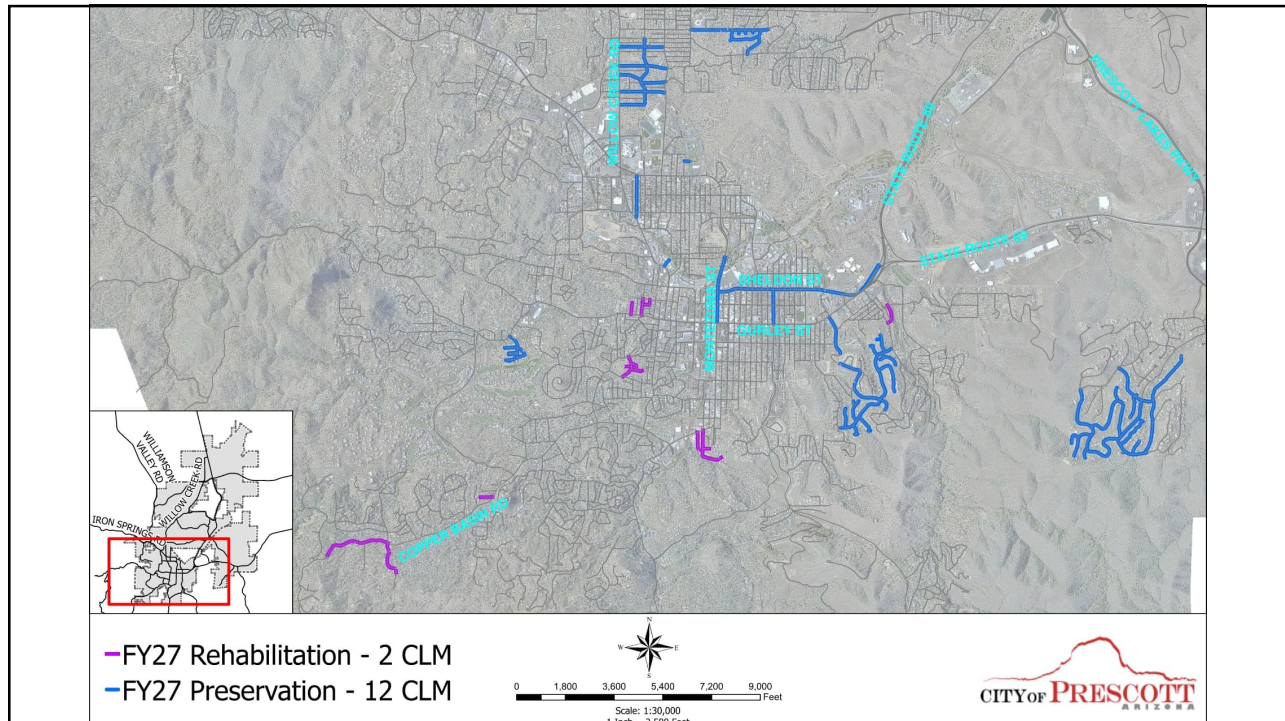


Pavement Program

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FY27 Budget Workshop #2

May 11, 2026

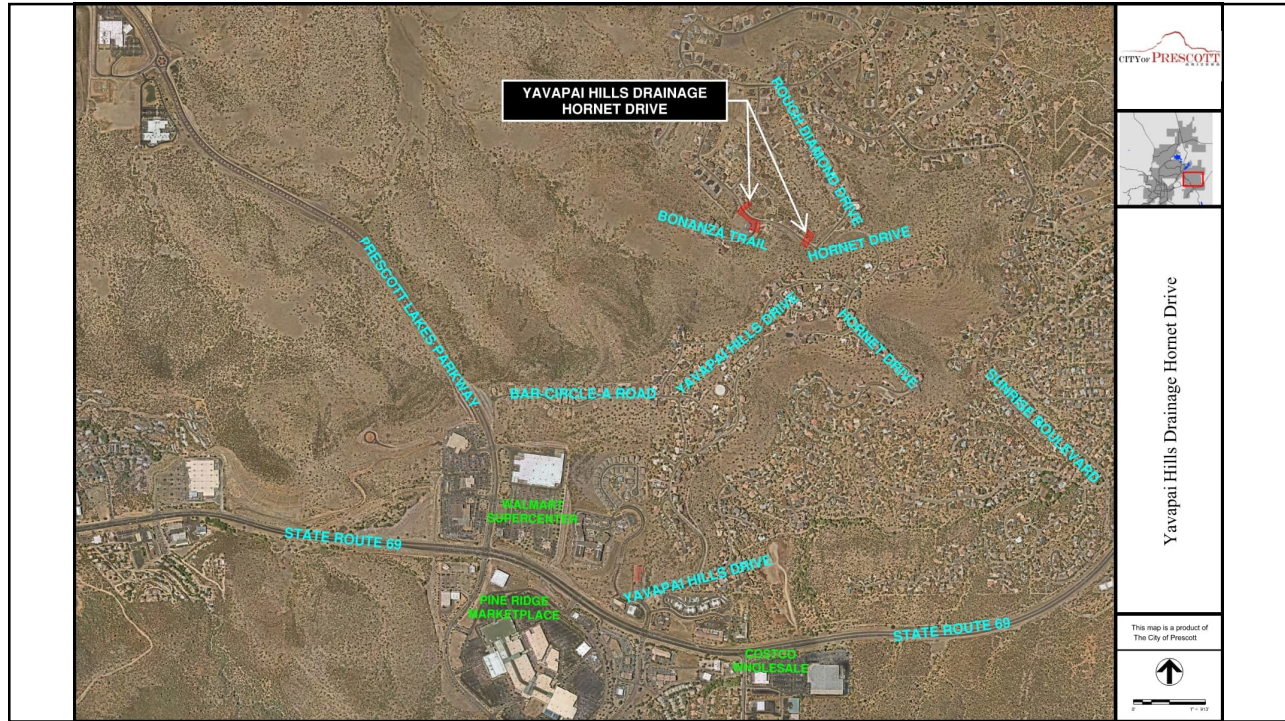


Hornet Drive Drainage Improvements

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FY27 Budget Workshop #2

May 11, 2026

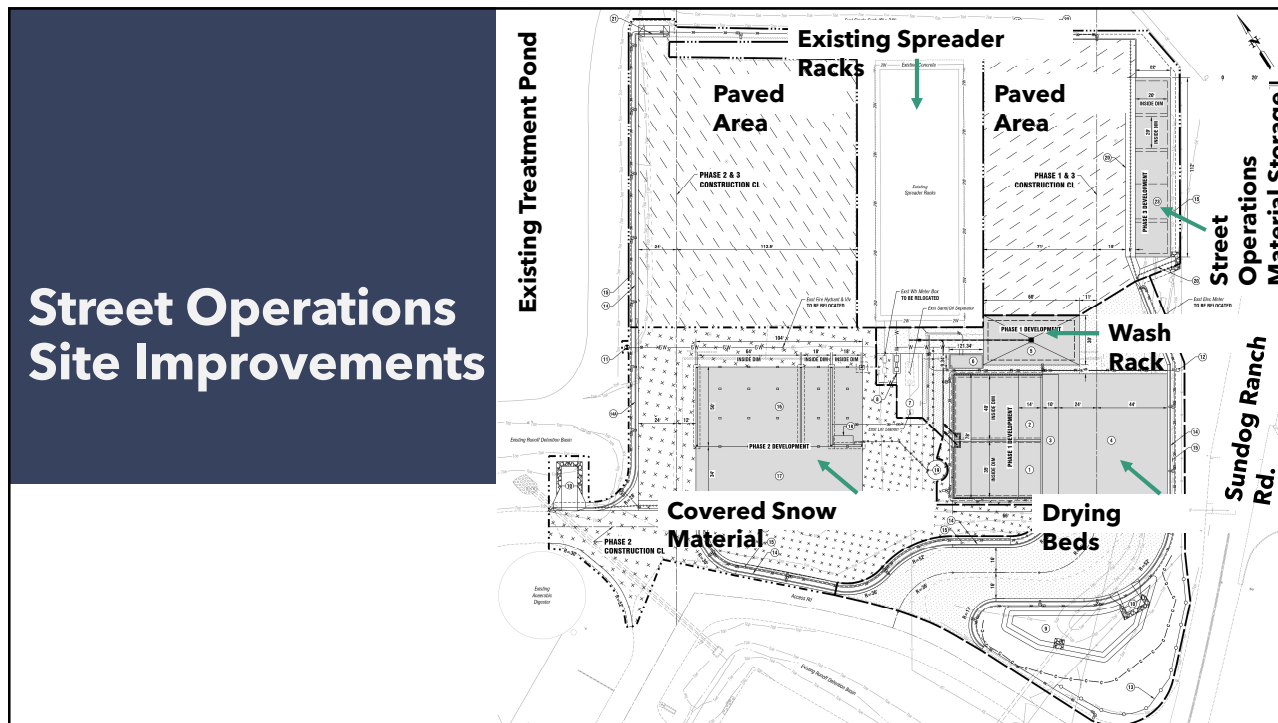


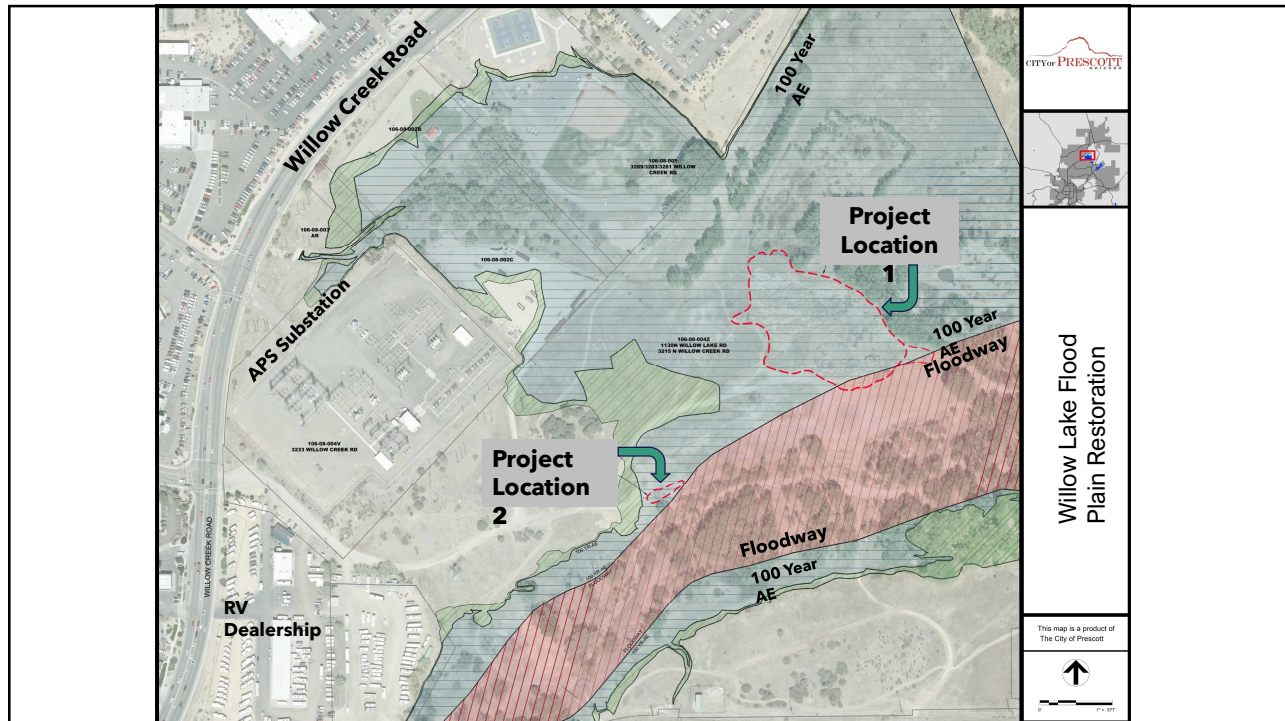
Public Works - Other Capital Projects

Project Name	FY27 Budget	Project Total
Street Maintenance Site Improvements	\$1.55M	\$4.15M
Willow Lake Flood Plain Restoration	\$250,000	\$500,000
Engineering Building Restrooms Remodel	\$150,000	\$150,000

FY27 Budget Workshop #2

May 11, 2026





Willow Lake Floodplain Restoration



Problem:

- Approximately 2.8 acres negatively impacted by dumping and stockpiling
- Disturbance resulted in non-native and invasive weeds, creating fire hazards
- Out of compliance with floodplain regulations the City enforces

Solution:

- Identify stockpiles and dispose of appropriately
- Partner with USFWS to restore the area with a focus on pollinators and native species (grant funding likely)

FY27 Budget Workshop #2

May 11, 2026

Streets Fund

	FY25 Actual	FY26 Budget	FY26 Estimated Ending	5 Year Projection				
				FY27 Budget	FY28 Projection	FY29 Projection	FY30 Projection	FY31 Projection
Revenues								
Sales Tax	\$ 25,132,164	\$ 23,500,000	\$ 24,000,000	\$ 23,500,000	\$ 24,205,000	\$ 24,931,150	\$ 25,679,085	\$ 26,449,457
Highway Users Revenue	4,858,745	5,063,868	5,063,868	4,919,684	5,067,275	5,219,293	5,375,872	5,537,148
County Partnering	890,000	600,000	890,000	890,000	600,000	600,000	600,000	600,000
Streets Impact Fee	620,323	1,200,000	2,000,000	2,000,000	1,500,000	1,700,000	1,700,000	1,700,000
Street Light Fee	264,282	260,000	260,000	260,000	260,000	260,000	260,000	260,000
Miscellaneous/Interest Earnings	2,006,368	215,000	762,001	285,000	215,000	215,000	215,000	215,000
Total Revenues	33,771,882	30,838,868	32,975,869	31,854,684	31,847,275	32,925,443	33,829,956	34,761,605
Capital Sources / Bond Proceeds	-	-	-	1,000,000	9,000,000	-	-	-
Total Revenues	\$ 33,771,882	\$ 30,838,868	\$ 32,975,869	\$ 32,854,684	\$ 40,847,275	\$ 32,925,443	\$ 33,829,956	\$ 34,761,605
Expenditures								
Operations	11,153,068	12,206,502	11,844,309	13,851,723	14,823,105	15,242,758	13,743,745	14,201,358
Streets Capital Outlay	21,828,964	28,687,572	17,569,100	29,134,500	27,170,000	21,708,805	19,597,807	21,616,000
Streets Impact Fee Capital	37,059	271,000	46,250	1,452,500	9,320,000	1,085,000	1,677,806	-
Transfers Out	430,071	101,132	10,500	70,000	-	-	-	-
Total Expenditures	\$ 33,449,162	\$ 41,266,206	\$ 29,470,159	\$ 44,508,723	\$ 51,313,105	\$ 38,036,563	\$ 35,019,358	\$ 35,817,358
Ending Fund Balance, 6/30								
Net Change in Fund Balance	\$ 322,720	\$ (10,427,338)	\$ 3,505,710	\$ (11,654,039)	\$ (10,465,830)	\$ (5,111,120)	\$ (1,189,402)	\$ (1,055,753)
Fund Balance - Beginning 7/1	31,613,516	31,936,236	31,936,236	35,441,946	23,787,907	13,322,077	8,210,957	7,021,555
Fund Balance - Ending 6/30	\$ 31,936,236	\$ 21,508,898	\$ 35,441,946	\$ 23,787,907	\$ 13,322,077	\$ 8,210,957	\$ 7,021,555	\$ 5,965,801

Solid Waste Division



Solid Waste

Solid Waste Expenditure Summary

Expenditures by Category	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Personnel Services				
Salaries & Benefits	3,693,358	4,016,862	3,802,991	4,194,191
Operating				
Supplies	866,844	1,293,600	1,038,806	1,153,150
Internal Charges	2,413,219	2,601,125	2,615,403	2,581,388
Other Services & Charges	8,961,196	10,615,439	9,578,145	10,745,159
Debt Service	1,385,641	1,399,947	1,635,571	1,746,945
Total Operating Expenditures	17,320,258	19,926,973	18,670,916	20,420,833

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Solid Waste Division

Lithium Battery Drop-Off Program

- Implement dedicated lithium battery collection program to reduce fire risk in collection vehicles and facilities
- Improve safety for employees, equipment, and the community



Inert Debris Crushing

- Crush inert debris (concrete, asphalt, and similar materials)
- Reduce landfill airspace use, lower disposal costs, and create reusable aggregate for City projects

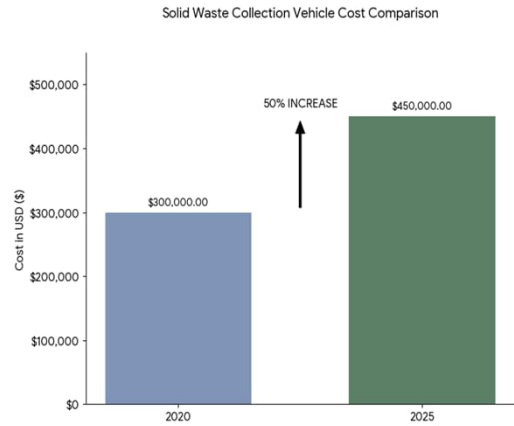
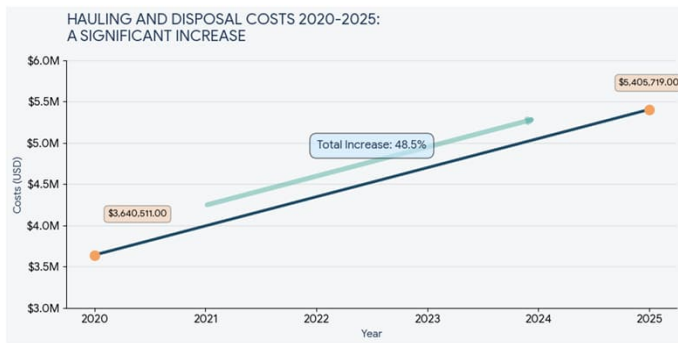


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Solid Waste Division

Expenses Outpacing Revenues

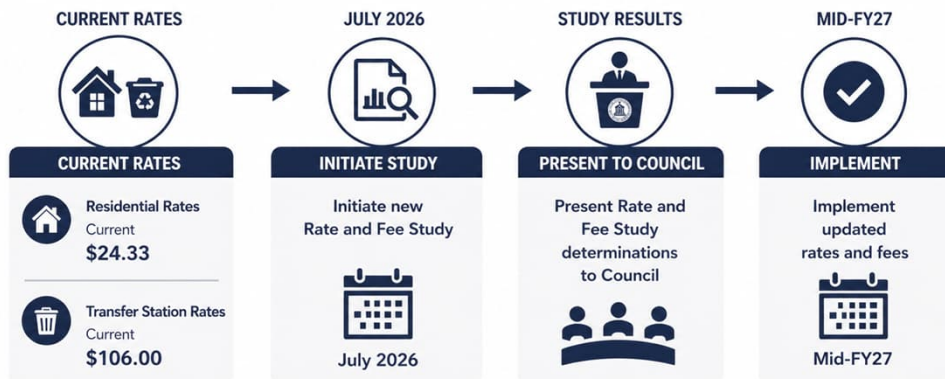
- Hauling and disposal cost increases
- Vehicle replacements deferred



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Solid Waste Division

PATH FORWARD



i Current rates are presented for reference. Updated rates and fees will be based on the results of the comprehensive Rate and Fee Study.

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Solid Waste Division

Items to be addressed in the Rate Study

- Residential Service
 - Monthly Rates and Fees
 - Reduced Services
 - Additional Services
 - Capital Requests
- Commercial Service
 - Monthly Rates and Fees
 - Capital Requests
- Transfer Station
 - Tonnage Rates
 - Self-Hauling
 - County IGA
 - Capital Requests

DEFINING SCOPE FOR SOLID WASTE RATE & FEE STUDY



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Public Works Authorized Positions - Solid Waste

Position	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Projected	FY2026-27 Budget
Solid Waste				
Public Works Director	0.25	0.25	0.25	0.25
Deputy Public Works Director	0.50	0.50	0.25	0.25
Field Operations Manager	0.00	0.00	0.25	0.25
Financial & Business Operations Manager	0.25	0.00	0.00	0.00
City Engineer	0.25	0.00	0.00	0.00
Operations Manager	0.00	0.25	0.25	0.25
Solid Waste Superintendent	1.00	1.00	1.00	1.00
Management Analyst	0.25	0.25	0.25	0.25
Solid Waste Supervisor	2.00	2.00	2.00	2.00
Administrative Coordinator	0.75	0.75	0.75	0.75
Senior Equipment Operator	4.00	4.00	4.00	4.00
Equipment Mechanic	1.00	1.00	1.00	1.00
Equipment Operator	25.00	25.00	25.00	25.00
Accounts Payable/Purchasing Specialist	0.25	0.25	0.25	0.25
Administrative Specialist	2.00	4.00	4.00	4.00
Office Assistant	1.00	0.00	0.00	0.00
Fee Booth Attendant	1.00	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	2.00	2.00
Total Solid Waste	41.50	42.25	42.25	42.25

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FY27 Budget Workshop #2

May 11, 2026

Solid Waste Fund - Scenario 1

- Scenario 1 financial summary is what is in the budget for expenditures and revenues currently for FY27

Scenario Assumptions:	Current	FY27 Projection	FY28 Projection	FY29 Projection	FY30 Projection	FY31 Projection
Effective Date of Change	1/1/2026	1/1/2027	1/1/2028	1/1/2029	1/1/2030	1/1/2031
Residential Base Monthly Rate	24.33	26.45	27.50	28.50	29.50	30.50
Commercial % Change in Rates	8%	8%	8%	4%	4%	4%
Transfer Station Tipping Fee	106	120	125	130	135	140
Rate Study FY23-FY28						
Residential Base Monthly Rate	24.33	25.39	26.45			
Commercial % Change in Rates	8%	8%	8%			
Transfer Station Tipping Fee	106	113	120			

Solid Waste Fund - Scenario 1

	5 Year Projection							
	FY25 Actual	FY26 Budget	FY26 Est Ending	FY27 Projection	FY28 Projection	FY29 Projection	FY30 Projection	FY31 Projection
Operating Revenues								
Residential Collection Fees	\$ 6,257,347	\$ 6,620,000	\$ 6,700,200	\$ 7,182,600	\$ 7,631,000	\$ 7,936,200	\$ 8,253,600	\$ 8,583,700
Commercial Collection Fees	3,228,094	3,563,000	3,398,600	3,725,000	4,023,000	4,183,900	4,351,300	4,525,400
Transfer Station Fees	4,155,465	4,550,000	3,950,000	4,360,000	4,708,800	4,897,200	5,093,100	5,296,800
Landfill Closure Surcharge	147,990	150,000	150,200	151,500	153,000	154,500	156,000	157,600
Other Transfer Station Income	108,308	27,370	28,094	27,370	27,370	27,370	27,370	27,370
Transfers In	36,276	64,702	64,702	68,426	68,426	68,426	68,426	68,426
Total Operating Revenues	13,933,480	14,975,072	14,291,796	15,514,896	16,611,596	17,267,596	17,949,796	18,659,296
Total Operating Expenditures	\$ 14,029,197	\$ 16,258,973	\$ 15,220,916	\$ 16,722,833	\$ 17,202,110	\$ 18,226,190	\$ 18,369,434	\$ 18,466,903
Net Operations	\$ (95,717)	\$ (1,283,901)	\$ (929,120)	\$ (1,207,937)	\$ (590,514)	\$ (958,594)	\$ (419,638)	\$ 192,393
Capital Sources								
County Capital Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,000
Debt Proceeds	1,819,220	1,000,000	1,714,145	1,145,000	2,565,000	1,935,000	1,930,000	1,880,000
Total Capital Sources	\$ 1,819,220	\$ 1,000,000	\$ 1,714,145	\$ 1,145,000	\$ 2,565,000	\$ 1,935,000	\$ 1,930,000	\$ 2,405,000
Capital Uses								
Capital Projects	\$ 1,894,939	\$ 250,000	\$ 370,680	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 1,500,000
Vehicle Replacements	1,819,220	1,290,000	1,714,145	1,145,000	2,565,000	1,935,000	1,930,000	1,880,000
Transfers Out	131,439	25,566	-	-	-	-	-	-
Total Capital Uses	\$ 3,845,598	\$ 1,565,566	\$ 2,084,825	\$ 1,345,000	\$ 2,565,000	\$ 2,135,000	\$ 1,930,000	\$ 3,380,000
Net Capital	\$ (2,026,378)	\$ (565,566)	\$ (370,680)	\$ (200,000)	\$ -	\$ (200,000)	\$ -	\$ (975,000)
Ending Fund Balance, 6/30								
Net Change in Fund Balance	\$ (2,122,095)	\$ (1,849,467)	\$ (1,299,800)	\$ (1,407,937)	\$ (590,514)	\$ (1,158,594)	\$ (419,638)	\$ (782,607)
Fund Balance - Beginning 7/1	3,883,106	1,761,011	1,761,011	461,211	(946,726)	(1,537,241)	(2,695,835)	(3,115,473)
Fund Balance - Ending 6/30	\$ 1,761,011	\$ (88,456)	\$ 461,211	\$ (946,726)	\$ (1,537,241)	\$ (2,695,835)	\$ (3,115,473)	\$ (3,898,080)

FY27 Budget Workshop #2

May 11, 2026

Solid Waste Fund - Scenario 2

• Assumptions:

	<u>Current</u>	<u>FY27 Projection</u>	<u>FY28 Projection</u>	<u>FY29 Projection</u>	<u>FY30 Projection</u>	<u>FY31 Projection</u>
Effective Date of Change	1/1/2026	10/1/2026	7/1/2027	1/1/2029	1/1/2030	1/1/2031
Residential Base Monthly Rate	24.33	31.00	32.00	33.00	34.00	35.00
Commercial % Change in Rates	8%	16%	4%	4%	4%	4%
Transfer Station Tipping Fee	106	125	130	135	140	145

Solid Waste Fund - Scenario 2

	FY25 Actual	FY26 Budget	FY26 Est Ending	5 Year Projection				
				FY27 Projection	FY28 Projection	FY29 Projection	FY30 Projection	FY31 Projection
Operating Revenues								
Residential Collection Fees	\$ 6,257,347	\$ 6,620,000	\$ 6,700,200	\$ 8,269,400	\$ 9,021,400	\$ 9,162,400	\$ 9,444,300	\$ 9,726,200
Commercial Collection Fees	3,228,094	3,563,000	3,398,600	3,997,000	4,156,900	4,323,200	4,496,100	4,675,900
Transfer Station Fees	4,155,465	4,550,000	3,950,000	4,610,000	4,937,700	4,983,300	5,121,500	5,256,500
Landfill Closure Surcharge	147,990	150,000	150,200	151,500	153,000	154,500	156,000	157,600
Other Transfer Station Income	108,308	27,370	28,094	27,370	27,370	27,370	27,370	27,370
Transfers In	36,276	64,702	64,702	68,426	68,426	68,426	68,426	68,426
Total Operating Revenues	13,933,480	14,975,072	14,291,796	17,123,696	18,364,796	18,719,196	19,313,696	19,911,996
Total Operating Expenditures	\$ 14,029,197	\$ 16,258,973	\$ 15,220,916	\$ 16,163,833	\$ 16,626,110	\$ 17,633,190	\$ 17,758,434	\$ 17,836,903
Net Operations	\$ (95,717)	\$ (1,283,901)	\$ (929,120)	\$ 959,863	\$ 1,738,686	\$ 1,086,006	\$ 1,555,262	\$ 2,075,093
Capital Sources								
County Capital Contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,000
Debt Proceeds	1,819,220	1,000,000	1,714,145	1,145,000	2,565,000	1,935,000	-	-
Total Capital Sources	\$ 1,819,220	\$ 1,000,000	\$ 1,714,145	\$ 1,145,000	\$ 2,565,000	\$ 1,935,000	\$ -	\$ 525,000
Capital Uses								
Capital Projects	\$ 1,894,939	\$ 250,000	\$ 370,680	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 1,500,000
Vehicle Replacements	1,819,220	1,290,000	1,714,145	1,145,000	2,565,000	1,935,000	1,930,000	1,880,000
Transfers Out	131,439	25,566	-	-	-	-	-	-
Total Capital Uses	\$ 3,845,598	\$ 1,565,566	\$ 2,084,825	\$ 1,345,000	\$ 2,565,000	\$ 2,135,000	\$ 1,930,000	\$ 3,380,000
Net Capital	\$ (2,026,378)	\$ (565,566)	\$ (370,680)	\$ (200,000)	\$ -	\$ (200,000)	\$ (1,930,000)	\$ (2,855,000)
Ending Fund Balance, 6/30								
Net Change in Fund Balance	\$ (2,122,095)	\$ (1,849,467)	\$ (1,299,800)	\$ 759,863	\$ 1,738,686	\$ 886,006	\$ (374,738)	\$ (779,907)
Fund Balance - Beginning 7/1	3,883,106	1,761,011	1,761,011	461,211	1,221,074	2,959,759	3,845,765	3,471,027
Fund Balance - Ending 6/30	\$ 1,761,011	\$ (88,456)	\$ 461,211	\$ 1,221,074	\$ 2,959,759	\$ 3,845,765	\$ 3,471,027	\$ 2,691,120

Workshop Wrap-up



Approved Expenditure List Follow-up Process Follow-up Items

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Approved Expenditure List (AEL)

- What is it?
 - Form of Council authorization in the Procurement Code
 - Items on the AEL do not return to Council for individual approval, departments follow procurement process.
- Attached to the Council Workshop agenda
 - Please review and let us know at the May 26th meeting if you would like anything removed from the Approved Expenditure List
 - Will be adopted by Council at the same time as the final budget on June 23rd

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FY27 Budget Workshop #2

May 11, 2026

Procurement Code Quick Reference				
Goods and Services				
Purchase Level	Up to \$10k	>\$10k - \$50k	>\$50k - 100k	>100k
Bid Requirements	Purchase made with as much economy as practicable in the open market place at the prevailing price.	Three (3) written quotes	Three (3) written quotes	Competitive Selection
Approval Level	Department	Department	Council Approval	Council Approval
Document	Invoice or P-Card Payment	Purchase Order	Purchase Order	City Contract or Purchase Order
Professional Services <small>Architectural, engineering, surveying, professional services subject to specific ARS requirements</small>				
Purchase Level	Up to \$10k	>\$10k - \$50k	>\$50k - 100k	>100k
Bid Requirements	Purchase made with as much economy as practicable in the open market place at the prevailing price.	Recommended: Three (3) written quotes	Recommended: Three (3) written quotes	Recommended: Competitive Selection
Approval Level	Department	Department	Council Approval	Council Approval
Document	Invoice or P-Card Payment	Contract or Purchase Order	City Contract	City Contract

The Approved Expenditure List (AEL)

Next Steps

- Council one-on-ones with finance staff
- May 26th Regular Council Meeting
 - Council discussion and direction on changes for tentative budget
- Follow-up discussion topics
 - Court operational and capital budgets
 - Public Safety Tax Initiative Capital Plan
 - Branch library - keep in five-year plan?
 - Approved Expenditure List
 - Other items from this workshop
- June 9th adoption of tentative budget - publication and notices
- June 23rd public hearings and adoption of final budget

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Thank you!

Questions?

